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SEC FORM - I-ACGR

INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

- 1. For the fiscal year ended : **December 31, 2024**
- 2. SEC Identification Number : $\underline{\mathbf{15552}}$ 3. BIR Tax Identification No. : $\underline{\mathbf{000-663-983-000}}$
- 4. Exact name of issuer as specified in its charter : PHILIPPINE SAVINGS BANK
- 7. PSBank Center, 777 Paseo de Roxas cor. Sedeño St., Makati City
 Address of principal office
 Postal Code
- 8. **(632) 8885-8208**

Issuer's telephone number, including area code

9. Not applicable

Former name, former address, and former fiscal year, if changed since last report.

	INTEGR	RATED ANNUAL CORPORATE GOVERNANCE REPORT	
	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
		The Board's Governance Responsibilities	
• • • • • • • • • • • • • • • • • • • •	•	working board to foster the long-term success of the corporation, and to and the long- term best interests of its shareholders and other stakeholders.	sustain its competitiveness and
Recommendation 1.1			
1.The Board should be composed of directors with collective working knowledge, experience or expertise that is relevant to the company's industry/sector.	COMPLIANT	For the most part of the year until September 2024 when one (1) independent director passed away there were nine (9) directors in our Board, four (4) of whom are independent directors, four (4) are non-executive directors, and one (1) is an executive director who is also the President of the Bank. They are all qualified business professionals with the required expertise and experience in directing our strategic path. Their selection was based on their qualifications (i.e., integrity/probity, physical/mental fitness, competence, relevant education/financial literacy/training, diligence and knowledge/experience) without discrimination against gender, age, and ethnic, political, religious, or cultural backgrounds, and therefore achieving diversity in the Board. 2024 Annual Report – Corporate Governance-Board Oversight, Pages 39-42 2024 Annual Report – Board of Directors, Pages48-51 Corporate Governance Manual – Composition of the Board, Page 8 Corporate Governance Manual – Qualifications of a Director, Pages 27-28 Corporate Website – Board of Directors PSBank Definitive Information Statement for April 24, 2025 ASM, Item No. 5 Directors and Executive Officers, Pages10-15	
2.Board has an appropriate mix of	COMPLIANT	The members of the Board are all qualified business professionals with	

competence and expertise		the required expertise and experience in directing our strategic path. These directors were selected based on their qualifications (i.e., integrity/probity; physical/mental fitness; relevant education/financial literacy/training; possession of competencies relevant to the job, such as knowledge and experience, skills, diligence and independence of mind; sufficiency of time to fully carry out responsibilities; and concurrent positions and interlocking positions in other entities that may pose conflict of interest) without discrimination on gender, age, and ethnic, political, religious, or cultural backgrounds.	
		Corporate Governance Manual – Qualifications of a Director, Page 27-28 Corporate Website – Board of Directors PSBank Definitive Information Statement for April 24, 2025 ASM, Item No. 5 Directors and Executive Officers, Pages 10-15	
3. Directors remained qualified for their positions individually and collectively to enable them to fulfill their roles and responsibilities and respond to the needs of the organization.	COMPLIANT	Our Corporate Governance Manual states that "A director is expected to remain fit and proper for the position for the duration of his term. He should possess unquestionable credibility to make decisions objectively and resist undue influence. He shall treat Board directorship as a profession and shall have a clear understanding of his duties and responsibilities as well as his role in promoting good governance. Hence, he shall maintain his professional integrity and continuously seek to enhance his skills, knowledge and understanding of the activities that the Bank is engaged in or intends to pursue as well as the developments in the banking industry including regulatory changes through continuing education or training." Corporate Governance Manual – Specific Duties and Responsibilities of a Director, Page 43-44	

		2024 Annual Report – Corporate Gov 42	vernance-Board Oversight, Pages39-
Recommendation 1.2			
1. Board is composed majority of non-executive directors	COMPLIANT	Of the Bank's nine (9) directors, eig which four (4) are independent, to winch four (5) directors Chairman Vicente R. Cuna, Jr. Vice-Chairman Arthur V. Ty Rufino Luis T. Manotok Eduardo A. Sahagun Francisco S. Magsajo, Jr. ** Ronald Luis S. Goseco Ferlou I. Evangelista Frances Gail E. Male President Jose Vicente L. Alde **Passed away in September 2024 and Independent Director Cecilia C. Borrow Corporate Governance Manual – Composite Governance Manual	Type Non-Executive Non-Executive Non-Executive (Independent) Non-Executive (Independent) Non-Executive (Independent) Non-Executive (Independent) Non-Executive Non-Executive Executive Executive Ind was eventually replaced by meo in January 2025. position of the Board, Page 8 rnance-Board Oversight, Pages39-42 rs ent for April 24, 2025 ASM, Item No.
Recommendation 1.3			
Company provides in its Board Charter and Manual on Corporate Governance a policy on training of directors	COMPLIANT	Our Corporate Governance Manual program for directors:	provides for the following training

"a. Orientation for First-Time Director

It is critical that new directors receive the training they need in order to be an effective member of the Board and help lead the Bank in the right direction. The Bank shall furnish all its first-time directors with a copy of the general responsibility and specific duties and responsibilities of the Board of Directors and of a director. The Bank must keep on file and submit the said Certification under Oath of the directors concerned that they have received copies of such general responsibility and specific duties and responsibilities and that they fully understand and accept the same. Except for those persons exempted from this training requirement under existing BSP rules as well as those who have already attended the same course in other company(ies) of which they also sit as directors, they shall also attend a CG seminar re: Basic/Orientation Program for 1st-time Directors to be conducted by SEC and BSP-accredited training providers in accordance with the BSP-prescribed syllabus on the same, as applicable, which should be held for at least eight (8) hours¹ and conducted not later than twelve (12) months from the date of election. The Bank shall keep on file and submit the certification to the appropriate department of the BSP, together with a copy of the Certificate of Attendance in said Corporate Governance (CG) seminar.

Not later than three (3) months from the date of their election and committee membership appointment, newly elected directors shall also be briefed by the respective committee secretariats of their respective committees' roles/mandates, their duties and responsibilities, the pertinent overarching policies and reporting frameworks and other relevant matters as embodied in the Charters of the Board-level committees of which they were appointed as members, of which copies of such materials shall likewise be provided to them.

¹ Recommendation #1.3 per SEC Memorandum Cir. No. 19 s2016 (New CG Code for PLCs)

2. Company has an orientation program	COMPLIANT	b. Annual Continuing Education Program The Board as a group and as individual directors should have sufficient knowledge relevant to the Bank's activities to provide effective governance and oversight. They should be continuously informed of the developments in the business and regulatory environments, including emerging risks relevant to the Bank. The program shall include courses on corporate governance matters relevant to the Bank, including audit, internal controls, risk management, sustainability and strategy. The Corporate Governance Committee (CGC) is mandated, among others, to make recommendations to the Board regarding the continuing education of directors. In this regard, the Chief Compliance Officer (CCO) shall liaise with internal and/or external training providers for the training and seminars of directors. Unless otherwise exempted by existing regulations, all Directors and Key Officers are required to attend for a minimum of four (4) hours of training every year, a program on Corporate Governance conducted by training providers duly accredited by the SEC or through an SEC-approved inhouse corporate governance training, covering all the mandated topics including financial reporting and auditing. Key Officers, for purposes of this requirement, refers to all officers with the rank of Senior Vice President (SVP) & up (Principal Officers) and those officers named in the Bank's By-Laws, the Chief Audit Executive (CAE) and the Chief Compliance Officer (CCO)." Corporate Governance Manual – Orientation and Continuing Education, Pages 44-45 2024 Annual Report – Corporate Governance-Board Oversight, Page 39-42	
for first time directors.	33	"a. Orientation for First-Time Director	
		It is critical that new directors receive the training they need in order to be an effective member of the Board and help lead the Bank in the	

right direction. The Bank shall furnish all its first-time directors with a copy of the general responsibility and specific duties and responsibilities of the Board of Directors and of a director. The Bank must keep on file and submit the said Certification under Oath of the directors concerned that they have received copies of such general responsibility and specific duties and responsibilities and that they fully understand and accept the same. Except for those persons exempted from this training requirement under existing BSP rules as well as those who have already attended the same course in other company(ies) of which they also sit as directors, they shall also attend a CG seminar re: Basic/Orientation Program for 1st-time Directors to be conducted by SEC and BSP-accredited training providers in accordance with the BSP-prescribed syllabus on the same, as applicable, which should be held for at least eight (8) hours² and conducted not later than twelve (12) months from the date of election. The Bank shall keep on file and submit the certification to the appropriate department of the BSP, together with a copy of the Certificate of Attendance in said Corporate Governance (CG) seminar.

Not later than three (3) months from the date of their election and committee membership appointment, newly elected directors shall also be briefed by the respective committee secretariats of their respective committees' roles/mandates, their duties and responsibilities, the pertinent overarching policies and reporting frameworks and other relevant matters as embodied in the Charters of the Board-level committees of which they were appointed as members, of which copies of such materials shall likewise be provided to them."

<u>Corporate Governance Manual – Orientation for First-Time Director,</u> <u>Pages 44-45</u>

² Recommendation #1.3 per SEC Memorandum Cir. No. 19 s2016 (New CG Code for PLCs)

3. Company has relevant annual continuing training for all directors Recommendation 1.4	COMPLIANT	Together with our principal officers, our Directors attended in July 2024 an annual refresher program on Corporate Governance via Zoom webinar pursuant to SEC Memorandum Circular No. 20 s2013 and as conducted by the Center for Global Best Practices (CGBP), a SEC-accredited training provider. Topics covered in said webinar are Best Leadership Practices for Fast and Effective Change Management, Executive Briefing on Governance Framework on Data Protection and Cyber-security, Updates on Anti-Money Laundering Act (AMLA) and The Next Level in ESG & Sustainability-Going Beyond Compliance and Reporting. Corporate Governance Manual – Annual Continuing Education Program, Page 45 2024 Annual Report – Corporate Governance-Board Oversight, Page 39-42
Board has a policy on board diversity.	COMPLIANT	Our Corporate Governance Manual provides as follows:
		"As a Board Diversity Policy, no director or candidate for directorship shall be discriminated upon by reason of gender, age, sexual orientation, disability, ethnicity, skills/knowledge/competence, nationality, or political, religious or cultural backgrounds. This aims to avoid groupthink and ensure that optimal decision-making is achieved." Further, as part of our CG practices and to implement our board diversity policy, we have since maintained two (2) female Directors in the Board. Corporate Governance Manual –Board Diversity Policy, Page 8 Corporate Website – Board of Directors 2024 Annual Report – Board of Directors, Pages 48-51 PSBank Definitive Information Statement for April 24, 2025 ASM, Item

		No. 5 Directors and Executive Officers, Pages10-15	
Optional: Recommendation 1.4			
Company has a policy on and discloses measurable objectives for implementing its board diversity and reports on progress in achieving its objectives	COMPLIANT	Our Corporate Governance Manual provides that: "As a Board Diversity Policy, no director or candidate for directorship shall be discriminated upon by reason of gender, age, sexual orientation, disability, ethnicity, skills/knowledge/competence, nationality, or political, religious or cultural backgrounds. This aims to avoid groupthink and ensure that optimal decision-making is achieved." Further, as part of our CG practices and to implement our board diversity policy, we have since maintained two (2) female Directors in the Board. Corporate Governance Manual – Board Diversity Policy, Page 8 Corporate Website – Board of Directors	
Recommendation 1.5			
1. Board is assisted by a Corporate Secretary.	COMPLIANT	Our Board has access to our Corporate Secretary who manages the flow of information to the Board prior to the meetings. The Office of the Corporate Secretary plays a significant role in supporting the Board in discharging its responsibilities as it administers, attends, and prepares the agenda and minutes of Board meetings, and ensures that notices required under the By-Laws and/or applicable rules are given to all directors and stockholders. Regular Board meetings are also scheduled in advance which are normally set every third Thursday of the month. Effective Jan. 1, 2024, our Corporate Secretary is Senior Vice President Leah M. Zamora who is also our Finance Group Head/Controller. Corporate Governance Manual – Corporate Secretary, Pages 47-48	

		2024 Annual Report – Corporate Governance-Board Oversight, Page 39- 42 2024 Annual Report – Board of Directors, Pages 48-51 Corporate Website – Board of Directors	
2. Corporate Secretary is a separate individual from the Compliance Officer.	COMPLIANT	The Bank's Corporate Secretary is a separate individual from the Chief Compliance Officer (CCO). Corporate Governance Manual – Corporate Secretary, Page 47-48 2024 Annual Report – Corporate Governance-Board Oversight, Page 39-42 2024 Annual Report – Board of Directors, Pages 48-51 Corporate Website – Board of Directors	
3. Corporate Secretary is not a member of the Board of Directors.	COMPLIANT	The Bank's Corporate Secretary is not a member of the Board of Directors. Corporate Governance Manual – Corporate Secretary, Page 47-48 2024 Annual Report – Corporate Governance-Board Oversight, Page 39-42 2024 Annual Report – Board of Directors, Pages 48-51 Corporate Website – Board of Directors	
4. Corporate Secretary attends training/s on corporate governance.	COMPLIANT	Together with our principal officers and directors, our Corporate Secretary attended in July 2024 an annual refresher program on Corporate Governance via Zoom webinar pursuant to SEC Memorandum	

		Circular No. 20 s2013 and as conducted by the Center for Global Best Practices (CGBP), a SEC-accredited training provider. Topics covered in said webinar are Best Leadership Practices for Fast and Effective Change Management, Executive Briefing on Governance Framework on Data Protection and Cyber-security, Updates on Anti-Money Laundering Act (AMLA) and The Next Level in ESG & Sustainability-Going Beyond Compliance and Reporting. Corporate Governance Manual – Corporate Secretary, Page 47-48 2024 Annual Report – Corporate Governance-Board Oversight, Page 39-42	
Optional: Recommendation 1.5			
1. The Corporate Secretary distributes materials for board meetings at least five business days before scheduled meeting.			
Recommendation 1.6			
1. Board is assisted by a Compliance Officer.	COMPLIANT	Our First Vice President Gilbert L. Nunag, is the Bank's Board-appointed and BSP/Monetary Board-approved full-time Chief Compliance Officer (CCO). He is a member of the Bank's management team and is the lead senior officer for purposes of administering the Bank's Compliance Program. He is expected to liaise with the Bangko Sentral ng Pilipinas (BSP) and other regulatory bodies on compliance-related issues and is also responsible for ensuring the integrity and accuracy of all regulatory documentary submissions. His principal function is to oversee the design of an appropriate compliance system/Bank Compliance Program and Corporate Governance Manual, among other compliance-related policies, promote their effective implementation and address breaches that may arise. Corporate Governance Manual – Chief Compliance Officer (CCO), Pages	

		2024 Annual Danart Caniar Officers Dana F2 F7	
		2024 Annual Report – Senior Officers, Page 52-57 PSBank Definitive Information Statement for April 24, 2025 ASM – Compliance, Page 46	
2. Compliance Officer has a rank of Senior Vice President or an equivalent position with adequate stature and authority in the corporation.	COMPLIANT	Given the importance of the compliance function, the Bank's Chief Compliance Officer (CCO) is a senior officer with a rank of First Vice President (FVP) functionally reporting directly to the Corporate Governance Committee and to the Board of Directors. Further, such an appointment is covered with the prior approval of the BSP/Monetary Board.	
		Notwithstanding the SEC's recommendation that the CCO position should be an SVP rank, the Bank's CCO has adequate stature and authority in the Bank necessary to effectively carry out his duties and responsibilities in implementing the Bank's compliance program.	
		<u>Corporate Governance Manual – Chief Compliance Officer (CCO), Pages 59-60</u>	
		2024 Annual Report – Senior Officers, Page 52-57	
3. Compliance Officer is not a member of the Board.	COMPLIANT	The Bank's Chief Compliance Officer is a senior officer and is not a member of the Board.	
		Corporate Governance Manual – Chief Compliance Officer (CCO), Pages 59-60	
		2024 Annual Report – Senior Officers, Page 52-57	
4. Compliance Officer attends training/s on corporate governance.	COMPLIANT	Together with our principal officers and directors, our Chief Compliance Officer attended in July 2024 an annual refresher program on Corporate Governance via Zoom webinar pursuant to SEC Memorandum Circular	

No. 20 s2013 and as conducted by the Center for Global Best Practices (CGBP), a SEC-accredited training provider. Topics covered in said webinar are Best Leadership Practices for Fast and Effective Change Management, Executive Briefing on Governance Framework on Data Protection and Cyber-security, Updates on Anti-Money Laundering Act (AMLA) and The Next Level in ESG & Sustainability-Going Beyond Compliance and Reporting. 2024 Annual Report – Corporate Governance-Board Oversight, Page 39-42	

Recommendation 2.1	<u>'</u>	o all directors as well as to stockholders and other stakeholders.	
1. Directors act on a fully informed basis,	COMPLIANT	The specific duties and responsibilities of PSBank's Board of Directors are	
in good faith, with due diligence and care,		clearly outlined in our Corporate Governance Manual which also serves	
and in the best interest of the company.		as the Board Charter providing due guidance to all directors as to the	
		proper discharge of their roles, duties and responsibilities and	
		accountabilities, among other Board-related matters.	
		As stated in the 2025 PSBank ASM Results, all corporate acts and	
		transactions, subject of the Stockholders' confirmation/ratification	
		especially those relating to our material/significant related party	
		transactions (RPTs) which were entered into between the Bank and its	
		related parties were reviewed and endorsed for the Board of Directors'	
		approval prior to their consummation.	
		PSBank 2025ASM Results - Item No. 3 Confirmation of All Corporate Acts	
		of the Board of Directors, Management and All Committees during the	
		year 2024, Page 3	
		2024 Annual Report – Material Related Party Transactions, Pages33-34	

		Corporate Governance Manual – Specific Duties and Responsibilities of a	
		Director, Pages 43-44	
Recommendation 2.2			
1. Board oversees the development, review and approval of the company's business objective and strategy.	COMPLIANT	PSBank's Board of Directors is primarily responsible for approving and overseeing the implementation of the Bank's strategic objectives, risk strategy, corporate governance and corporate values. It is also	
2. Board oversees and monitors the implementation of the company's business objectives and strategy.	COMPLIANT	responsible for monitoring and overseeing the performance of senior management as the latter manages the day-to-day affairs of the Bank. Lastly, it approves the Bank's business strategy on an annual basis. Corporate Governance Manual – General Responsibility of the Board, Page 9-10	
Supplemental to Recommendation 2.2		2024 Annual Report – Corporate Governance-Board Oversight, Page 39- 42	
	COMPLIANT	For many years, the Bank's vision, mission and core values remain the	
1. Board has a clearly defined and updated vision, mission and core values.	COM LIAN	same as they remain relevant and continue to be a work-in-progress despite the Bank's many achievements and current standing in the Thrift Banking industry, to wit:	
		<u>Vision</u> : To be the country's consumer and retail bank of choice.	
		Mission: As an INSTITUTION: To conform to the highest standards of integrity, professionalism and teamwork. For our CLIENTS: To provide superior products and reliable, top quality services responsive to their banking needs. For our EMPLOYEES: To place a premium on their growth, and nurture an environment of teamwork where outstanding performance is recognized.	

2. Board has a strategy execution process that facilitates effective management performance and is attuned to the	COMPLIANT	For our COMMUNITIES: To enable products, services and operations that contribute to social and environmental sustainability. Core Values: In realizing our mission and vision, we will be: PROACTIVE in serving our customers. PERFORMANCE-driven and recognized, reinforced, and rewarded accordingly. PROFESSIONAL to the highest standards and in all respects. PEOPLE-ORIENTED in our dealings with our internal and external customers alike. Corporate Website – About PSBank, Vision and Mission 2024 Annual Report –Vision and Mission Statement, Page 2 On January 18, 2024, PSBank's Board of Directors approved the Bank's Annual Budget for the year 2024. This is in line with the primary responsibility of the Board of approving the Bank's strategic objectives	
		PEOPLE-ORIENTED in our dealings with our internal and external	
		Corporate Website – About PSBank, Vision and Mission	
		2024 Annual Report -Vision and Mission Statement, Page 2	
that facilitates effective management	COMPLIANT	Annual Budget for the year 2024. This is in line with the primary	
		Please see Annex "A" for the Secretary's Certificate certifying Board's approval of our 2024 Budget.	
		Corporate Governance Manual – Specific Duties and Responsibilities of the Board, Page 9-22	

Board is headed by a competent and qualified Chairperson.	COMPLIANT	PSBank's Chairman, Mr. Vicente R. Cuna, Jr., is a Non-Executive Director. Information on his qualifications is disclosed in our Annual Report and Corporate Website. The Board Chairman provides active leadership by ensuring that the Board and its various committees function effectively, including maintaining a relationship of trust among Board members. The Board Chairman also ensures that the Board follows a sound decision-making process, among other tasks. Corporate Governance Manual – Chairman of the Board, Pages 46-47 2024 Annual Report – Board of Directors, Page 48-51 2024 Annual Report – Corporate Governance-Board Oversight, Page 39-41 Corporate Website – Board of Directors	
		Corporate Website – Board of Directors	
Recommendation 2.4			
Board ensures and adopts an effective succession planning program for directors, key officers and management.	COMPLIANT	Our Corporate Governance Manual provides for the following: Succession Planning for Directors Any vacancy occurring in the Board of directors other than by removal by the stockholders or by expiration of term, may be filled by the vote of at least a majority of the remaining directors, if still constituting a quorum; otherwise, said vacancies must be filled by the stockholders in a regular or special meeting called for that purpose. When the vacancy is due to term expiration, the election shall be held no later than the day of such expiration at a meeting called for that purpose. When the vacancy arises as a result of removal by the stockholders, the election may be held on the same day of the meeting authorizing the removal and this fact must be so stated in the agenda	

and notice of said meeting. In all other cases, the election must be held no later than forty-five (45) days from the time the vacancy arose, otherwise, a duly justified Request for Extension for a reasonable period of time within which to fill in the vacant Board seat shall be filed with the Securities and Exchange Commission (SEC)-Corporate Governance and Finance Department (CGFD) together with a duly notarized *Undertaking* and *Certification* pursuant to the existing rules and procedures of the SEC. A director elected to fill a vacancy shall be referred to as replacement director and shall serve only for the unexpired term of the predecessor in office.

However, when the vacancy prevents the remaining directors from constituting a quorum and emergency action is required to prevent grave, substantial, and irreparable loss or damage to the Bank, the vacancy may be temporarily filled from among the officers of the Bank by unanimous vote of the remaining directors. The action by the designated director shall be limited to the emergency action necessary, and the term shall cease within a reasonable time from the termination of the emergency or upon election of the replacement director, whichever comes earlier. The Bank must notify the SEC within three (3) days from the creation of the emergency Board, stating therein the reason for its creation.

A directorship to be filled by reason of an increase in the number of directors shall be filled only by an election at a regular or at a special meeting of stockholders duly called for the purpose, or in the same meeting authorizing the increase of directors if so stated in the notice of the meeting.

At least on an annual basis, the Corporate Governance Committee (CGC) shall review the status of the Board and consider if the criteria set forth (i.e. composition of the Board, qualifications of directors, limits, etc.) are being met. It shall determine if there is reason to believe that one or more director slots shall become vacant within the remaining term and if

any, shall report the same including its recommendation(s) to the Board. When searching for candidates to fill in a vacancy(ies) in the Board, the use of professional search firms or external sources may be resorted to.

In all elections to fill vacancies, the procedure set forth in Sections 23 and 25 of the Revised Corporation Code shall apply.

Succession Planning for Officers

The Bank's succession planning program aims to ensure continuity and viability of its business. Under this program, senior officer positions, fixed term employees and officer positions that are considered critical for business continuity shall be determined and next-in-line officers shall be identified and evaluated as "Ready Now", "Ready 1-3 Years" and "Ready 3-5 Years" "replacements, which process shall be reviewed regularly. Potential successors shall be subjected to Individual Development Plans, which is a combination of classroom training, cross postings, immersions, and developmental assignments. Further, strategic workforce planning shall also be pursued to ensure that critical positions are filled up and that Talent Acquisition is ready to provide external talents if deemed necessary.

2010 PSBank By-Laws – Section 6.03-Vacancies, Page 6

<u>Corporate Governance Manual – Vacancies in the Office of Director and Succession Planning, Pages 40-41</u>

<u>Corporate Governance Manual – Succession Planning for Officers, Page</u> 57

<u>Corporate Governance Manual – Specific Duties and Responsibilities of the Board, Page 9-22</u>

2024 Annual Report - Our Retirement and Succession Policy, Page 46

2. Board adopts a policy on the retirement	COMPLIANT	Our Corporate Governance Manual provides for the following:	
for directors and key officers.	En 1171	our conformation thanks provided for the following.	
		Retirement Policy for Directors	
		Except for certain persons such as Filipino citizens with recognized	
		stature, influence and reputation in the banking and business	
		community and whose business practices stand as testimonies to good	
		corporate governance, the Bank observes an age limit of seventy-five	
		(75) years old as a general rule for directors. As such, a director may be	
		elected or re-elected until the calendar year in which he/she turns 75	
		years of age. Upon the recommendation of the Corporate Governance	
		Committee, however, said age limit for directors may be waived by the	
		Board of Directors if such a waiver is deemed to be for the best interest	
		of the Bank.	
		Retirement Policy for Officers	
		The compulsory retirement age for the Bank's regular employees	
		(officers and staff) is at fifty-five (55) years old. Such has been	
		established in the Bank's Retirement and Gratuity Plan, duly approved	
		by the Bureau of Internal Revenue (BIR). To aid in workforce planning,	
		the Bank shall review the roster of its employees who shall be reaching	
		the compulsory retirement age before the end of the applicable year.	
		Appropriate notification shall be arranged and deferential treatment	
		shall be accorded to the retired employee ensure that they receive the	
		compensations for their loyal service within thirty (30) days after their	
		effective date of retirement.	
		Corporate Governance Manual – Retirement Policy for Directors, Page 45	
		Corporate Governance Manual – Retirement Policy for Officers, Pages57	
		Corporate Governance Manual – Specific Duties and Responsibilities of	
		the Board, Page 9-22	

		2024 Annual Report – Our Retirement and Succession Policy, Page 46	
Recommendation 2.5			
1. Board aligns the remuneration of key officers and board members with long-term interests of the company.	COMPLIANT	Our Corporate Governance Manual sets forth a Remuneration Policy that the Bank's directors and officers shall be provided with an industry competitive compensation package to attract, motivate, and retain highly qualified people. The salary scales of its officers shall be generally based on the nature of their jobs, positions, and ranks. These shall be reviewed yearly vis-à-vis annual performance scorecards so structured to achieve business objectives. Consistent with the philosophy of meritocracy, the Bank's compensation and rewards programs shall be geared towards providing incentives to employees who have contributed to the success of the Bank. The Bank's compensation package for its non-officers/rank & file	
		employees shall be in accordance with the labor law requirements and shall be linked to both performance and the Bank's contractual obligation under a Collective Bargaining Agreement (CBA) which include loyalty bonuses to reward loyal employees. The Bank shall grant fixed bonuses, including a 13th-month pay in accordance with law and may also provide performance bonus (non-guaranteed) based on the Bank's overall performance, individual performance and market conditions.	
		The Board of Directors, through its Corporate Governance Committee, shall ensure that this remuneration strategy is regularly reviewed to ensure that the policy is commensurate with corporate and individual performance, aligned with the Bank's operating and risk culture, long-term interests, compliant with labor laws & regulations, and benchmarked against our industry peers and other market considerations, while also maintaining internal equity.	
		Except for the President/Chief Executive Officer, each director shall	

2. Board adopts a policy specifying the relationship between remuneration and	COMPLIANT	receive a monthly professional fee for attending Board and committee meetings. This is also in consideration of their valuable contributions in the formulation of the Bank's overall strategy. Corporate Governance Manual – Specific Duties and Responsibilities of the Board, Page 9-22 Corporate Governance Manual – Remuneration Policy, Page 65 2024 Annual Report – Our Remuneration Policy, Pages 45 PSBank Definitive Information Statement for April 24, 2025 ASM – Our Remuneration Policy, Page 47 As likewise provided in our Corporate Governance Manual, the salary scales of the Bank's officers are reviewed yearly vis-à-vis annual	
performance.		performance scorecards so structured to achieve business objectives. Consistent with the philosophy of meritocracy, the Bank's compensation and rewards programs shall be geared towards providing incentives to employees who have contributed to the success of the Bank. The Bank's compensation package for its non-officers/rank & file employees shall be in accordance with the labor law requirements and shall be linked to both performance and the Bank's contractual obligation under a Collective Bargaining Agreement (CBA) which include loyalty bonuses to reward loyal employees. Corporate Governance Manual – Specific Duties and Responsibilities of the Board, Page 9-22 Corporate Governance Manual – Remuneration Policy, Page 65 2024 Annual Report – Our Remuneration Policy, Pages 45	

3. Directors do not participate in discussions or deliberations involving his/her own remuneration.	COMPLIANT	PSBank Definitive Information Statement for April 24, 2025 ASM – Our Remuneration Policy, Page 47 As stipulated in the Bank's Corporate Governance Manual, "Xxx, no PSBank director participates in discussions or deliberations involving his own remuneration." Corporate Governance Manual – Specific Duties and Responsibilities of the Board, Page 9-22	
Optional Recommendation 2.5			
1. Board approves the remuneration of senior executives.			
2. Company has measurable standards to align the performance-based remuneration of the executives with long-term interest, such as claw back provision and deferred bonuses.	COMPLIANT	Our directors and officers are provided with an industry competitive compensation package to attract, motivate, and retain highly qualified people. The salary scales of our officers, including that of our President or Chief Executive Officer (our sole Executive Director), are generally based on the nature of their jobs, positions and ranks. These are reviewed annually vis-à-vis annual performance scorecards so structured to achieve business objectives and adjusted as needed, based on performance. The compensation package for our non-officers/rank-and-file employees is in accordance with labor law requirements and is linked to both performance and our contractual obligation under a collective bargaining agreement which include loyalty bonuses for long-term employees. We also grant fixed bonuses, including a 13th-month pay in accordance with law and performance bonus (non-guaranteed) based on our overall performance, individual performance and market conditions. Our Board sees to it that this remuneration strategy is regularly reviewed to ensure that the policy is commensurate with corporate and individual performance, aligned with our long-term interests, compliant	

Recommendation 2.6		with labor laws and regulations, and benchmarked against our industry peers and other market considerations, while also maintaining internal equity. Except for the President/Chief Executive Officer (our sole Executive Director), each director receives a monthly professional fee for attending Board and committee meetings. This is also in consideration of their valuable contributions in the formulation of our Bank's overall strategy. 2024 Annual Report – Our Remuneration Policy, Pages 45 PSBank Definitive Information Statement for April 24, 2025 ASM – Our Remuneration Policy, Page 47	
Board has a formal and transparent board nomination and election policy. Board nomination and election policy is disclosed in the company's Manual on Corporate Governance.	COMPLIANT	Our Corporate Governance Committee assists the Board in the performance of functions that were previously assigned to a Nomination Committee. Our Nomination Procedures for purposes of electing a director is disclosed in our Corporate Governance Manual, Amended By-Laws and Corporate Governance Charter. Corporate Governance Manual – Election of Directors – Nomination Procedures, Page 30-31 Corporate Website – 2010 Amended Articles of Incorporation and By-Laws, Page 5 Corporate Governance Committee Charter	
3. Board nomination and election policy includes how the company accepted nominations from minority shareholders.	COMPLIANT	As stated in our Corporate Governance Manual and in accordance with the Bank's By-Laws, directors are elected by the vote of the holders of common stock of the Bank in accordance with Section 23 of the Revised	

		Corporation Code of the Philippines and other pertinent applicable laws. Any stockholder may submit nominations for directorial positions to the Corporate Governance Committee following the prescribed procedures. Corporate Governance Manual – Election of Directors – Nomination Procedures, Page 30-31 Corporate Website – 2010 Amended Articles of Incorporation and By-Laws, Page 5 2024 Annual Report – Corporate Governance-Board Oversight, Pages 39-42 PSBank Definitive Information Statement for April 25, 2024 ASM – Nomination Procedures, Page 21	
4. Board nomination and election policy includes how the board shortlists candidates.	COMPLIANT	The Corporate Governance Committee screens all persons nominated to the Board prior to the submission of the Definitive Information Statement (DIS) and in coming up with a Final List of Candidates. This process includes the review and evaluation of their qualifications (including the determination of any grounds for disqualification) and whether the candidates (1) possess the knowledge, skills, experience, and particularly in the case of non-executive directors, independence of mind given their responsibilities to the Board and in light of the Bank's business and risk profile; (2) have a record of integrity and good repute; (3) have sufficient time to carry out their responsibilities; and (4) have the ability to promote a smooth interaction between board members. Only nominees whose names appear in the Final List of Candidates shall be eligible for election as director. Our Nomination Procedures, for purposes of electing a director is disclosed in our Corporate Governance Manual, Amended By-Laws and Corporate Governance Charter.	

		Corporate Governance Manual – Election of Directors – Nomination
		Procedures, Page 30-31
		Corporate Website – 2010 Amended Articles of Incorporation and By-
		Laws, Page 5
		2024 Annual Report – Corporate Governance-Board Oversight, Pages 39-
		$\frac{42}{2}$
		PSBank Definitive Information Statement for April 24, 2025 ASM –
		Nomination Procedures, Page 22
5. Board nomination and election policy	COMPLIANT	Along with other Board Committees, the Corporate Governance
includes an assessment of the		Committee, in fulfilling its corporate governance responsibilities
effectiveness of the Board's processes in		including those functions formerly assigned to a Nomination Committee
the nomination, election or replacement		is required to conduct on an annual basis within the first quarter of the
of a director.		following year, a performance evaluation/assessment.
		Corporate Governance Manual – Part IV. Performance Evaluation, Pages
		73-75
		2024 Annual Report – Our Governance Evaluation, Page 47
		PSBank Definitive Information Statement for April 24, 2025 ASM – Our
		Governance Evaluation, Page 49
		Governance Evaluation, 1 age 45
6. Board has a process for identifying the	COMPLIANT	As required in our Corporate Governance Manual, part of the screening
quality of directors that is aligned with the		process of in the nomination of PSBank directors includes the review and
strategic direction of the company.		evaluation of their qualifications (including the determination of any
		grounds for disqualification) and whether the candidates (1) possess the
		knowledge, skills, experience, and particularly in the case of non-
		executive directors, independence of mind given their responsibilities to
		the Board and in light of the Bank's business and risk profile; (2) have a
		record of integrity and good repute; (3) have sufficient time to carry out

Optional: Recommendation 2.6		their responsibilities; and (4) have the ability to promote a smooth interaction between board members. As also mandated in our Corporate Governance Committee Charter, the Corporate Governance Committee shall "Oversee the nomination process for members of the Board of Directors and for positions appointed by the Board of Directors. The Corporate Governance Committee shall review and evaluate the qualifications of all persons nominated to the Board of Directors as well as those nominated to other positions requiring appointment by the Board of Directors. The Corporate Governance Committee shall recommend to the Board of Directors matters pertaining to the assignment to Board committees, as well as succession plan for the members of the Board of Directors and Senior Management." Corporate Governance Manual – Election of Directors – Nomination Procedures, Page 30-31 Corporate Governance Committee Charter	
1. Company uses professional search firms or other external sources of candidates (such as directors databases set up by director or shareholder bodies) when searching for candidates to the board of directors.	COMPLIANT	As provided in our Corporate Governance Manual, PSBank may use professional search firms such as the Institute of Corporate Directors (ICD) as well as recommendations from shareholders and existing directors when searching for possible candidates as directors. Corporate Governance Manual – Composition of the Board, Page 8 Corporate Governance Manual – Election of Directors – Nomination Procedures, Page 30-31	
Recommendation 2.7			
1. Board has overall responsibility in ensuring that there is group-wide policy and system governing related party	COMPLIANT	In line with the principles of fairness and transparency, it is the policy of PSBank that all dealings with counterparties and other stakeholders are fairly conducted. We ensure that such dealings, especially with our	

transactions (RPTs) and other unusual or infrequently occurring transactions.

related parties, are made in the regular course of our business, and upon terms not less favorable to us than those offered to other unaffiliated/unrelated parties and that corporate/business resources are not misappropriated or misapplied.

Towards these ends, PSBank has put in place a *Board-approved* Related Party Transactions (RPT) policy that embodies the key requirements pursuant to BSP Circular No. 895 re: RPT Guidelines. Our RPT policy likewise requires our directors and officers with personal interest in the Bank's transaction (e.g., they themselves or any of their close family members acting as the Bank's counterparty) to inhibit/abstain from the discussion, approval and management of such transaction except in order to provide material information to the RPTC/Board about the transaction. Provisions against conflict of interest situations are likewise stipulated in the Bank's Board-approved "Code of Conduct" such as the prohibition of self-dealing transactions.

Pursuant to Memorandum Circular No. 10 s2019 of the Securities and Exchange Commission (SEC) re: "Rules on Material Related Party Transactions for Publicly-Listed Companies," the Bank also adopted since August 2019 a Board-approved Material Related Party Transactions (MRPT) policy that exclusively applies to related party transaction(s) amounting to at least ten percent (10%) of the Bank's Total Assets based on its latest Audited Financial Statement (AFS), either individually or in aggregate over a 12-month period with the same related party. Save for a few differences in terms of scope, approval, reportorial and disclosure requirements, this separate policy espouses the same key principles in handling related party transactions and is likewise posted in the Bank's corporate website.

In this regard, we have constituted a *Board-level* Related Party Transactions Committee (RPTC). The RPTC is composed of three (3) non-executive Directors, two or majority of whom are independent directors, including the committee Chairperson. The RPTC is tasked to assist the

		Board in ensuring that transactions with related parties are reviewed, appropriate restrictions are followed, and corporate resources are judiciously used. It is also tasked to review/evaluate and endorse for Board approval RPTs beyond their set transaction materiality thresholds (material RPT items), further subject of stockholders' ratification during the Annual Stockholders' Meeting. We have further disclosed in our 2023 Annual Report the material RPTs that were entered into between the Bank and its related interests.	
		<u>Corporate Website - Related Party Transactions Policy</u> <u>Corporate Website - Material Related Party Transactions Policy</u>	
		2024 Annual Report – Material Related Party Transactions, Pages33-34 Related Party Transactions Committee Charter	
2. RPT policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions.	COMPLIANT	As stated in our RPT Policy, to ensure the proper identification, review, approval, monitoring and reporting of the Bank's RPTs, and to further ensure that all its transactions with its related parties are made in the regular course of business, conducted at arm's length terms (i.e., not less favorable to the Bank than those offered to other unaffiliated/non-related parties and that corporate/business resources of the Bank are not misappropriated or misapplied), we have a Board-level Related Party Transactions Committee (RPTC) to ensure that all RPTs beyond the set transaction materiality threshold are duly reviewed/evaluated before those are endorsed for Board approval. On the other hand, we also have a Management-level Related Party Transactions Management Committee (RPTMC) that is tasked to assist the RPTC and to review/evaluate/approve RPT items within their set transaction materiality thresholds, subject to Board confirmation.	

3. RPT policy encompasses all entities within the group, taking into account their size, structure, risk profile and complexity of operations.	COMPLIANT	Corporate Website - Related Party Transactions Policy Related Party Transactions Committee (RPTC) Charter Related Party Transactions Management Committee (RPTMC) Charter Our RPT Policy covers all related parties, both natural and juridical persons within the Metrobank Group and are further classified whether "DOSRI", "Subsidiary/Affiliate" or "Other Related Parties". Corporate Website - Related Party Transactions Policy	
		Corporate Website - Neiateu Party ITalisactions Policy	
Supplemental to Recommendation 2.7			
1. Board clearly defines the threshold for disclosure and approval of RPTs and categorizes such transactions according to those that are considered <i>de minimis</i> or transactions that need not be reported or announced, those that need to be disclosed, and those that need prior shareholder approval. The aggregate amount of RPTs within any twelve (12) month period should be considered for purposes of applying the thresholds for disclosures and approval.	COMPLIANT	Our transaction materiality thresholds for RPTs were set on a per transaction type basis, taking into account the high end of their historical ticket sizes, their nature, and our risk appetite. These thresholds are applied on a per single transaction basis for one-time or non-recurring transactions, or the aggregate amount of multiple transactions expected in a year's time for some arrangements with recurring/continuing transactions. Except for loan transactions to Directors, Officers, Stockholders, and their Related Interests (DOSRI), as well as to subsidiaries and affiliates requiring prior approval of the Board of Directors under existing Bangko Sentral ng Pilipinas (BSP) rules regardless of their amounts, RPTs with amounts within these thresholds are subject to the review and approval of the Management-level RPTMC and endorsement of the Board-level RPTC for the Board of Directors' confirmation. On the other hand, those beyond such thresholds are considered "material" and shall pass through the Board-level RPTC for review and endorsement for Board approval prior to their consummation and for stockholders' confirmation in the Annual Stockholders' Meeting. 2024 Annual Report – Core Governance Policies – Fairness, Page 32	

		Corporate Website - Related Party Transactions Policy	
2. Board establishes a voting system whereby a majority of non-related party shareholders approve specific types of related party transactions during shareholders' meetings.	NON-COMPLIANT	While there is no such voting system established by the Board whereby a majority of non-related party shareholders approve specific types of related party transactions during shareholders' meetings, the Bank's material RPTs are submitted for the Board's approval as reviewed and endorsed by its Related Party Transactions Committee (RPTC) subject to the confirmation/ratification of the stockholders during the Annual Stockholders' Meeting pursuant to the existing rules of the Bangko Sentral ng Pilipinas (BSP).	The Bank ensures the fairness of the terms & conditions of its related party transactions in accordance with the BSP's existing rules & regulations in the handling of RPTs whereby non-material RPTs are reviewed and approved by the RPT Management Committee while material RPTs are reviewed and endorsed by the Board-level RPT Committee for approval of the Board of Directors subject to the confirmation/ratification of the Stockholders during its Annual Stockholders' Meeting. The Bank also requires any director/officer involved in an RPT transaction to inhibit from reviewing, endorsing and/or approving said transaction. Corporate Website - Related Party Transactions
			Committee Charter
Recommendation 2.8			
1. Board is primarily responsible for	COMPLIANT	As provided in our Corporate Governance Manual, our Board of Directors	

2. Board is primarily responsible for assessing the performance of Management led by the Chief Executive Officer (CEO) and the heads of other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive) Security of Management led by the Chief Executive Officer (CEO) and the heads of other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive) Security of Management level committees conduct annual self-rating exercises on their performance through the use of scorecards. The scorecard results are reviewed by our Corporate Governance Committee and reported to our Board of Directors. This annual performance rating exercises also include that of the Chairman of the Board, the Chief Risk Officer, the Chief Audit Executive, the Chief Compliance Officer, directors/officers with multiple/interlocking positions and of the entire Bank. Corporate Governance Manual – Specific Duties and Responsibilities of the Board, Page 9-22 2024 Annual Report- Our Governance Evaluation, Page 47 Corporate Governance Manual – Part IV. Performance Evaluation, Pages73-75	approving the selection of Management led by the Chief Executive Officer (CEO) and the heads of other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive)		is the one responsible for approving the appointment/selection of key members of senior management and heads of control functions (i.e. Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive) and for the approval of a sound remuneration and other incentives policy for personnel. The list of our Management team is disclosed through our Annual Report and Corporate Website. Corporate Governance Manual – Specific Duties and Responsibilities of the Board, Page 9-22 2024 Annual Report – Senior Officers, Pages 52-57 Corporate Website – Senior Officers	
	assessing the performance of Management led by the Chief Executive Officer (CEO) and the heads of other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive)	COMPLIANT	committees, and all other Board-level committees, as well as the President and all Management-level committees conduct annual self-rating exercises on their performance through the use of scorecards. The scorecard results are reviewed by our Corporate Governance Committee and reported to our Board of Directors. This annual performance rating exercises also include that of the Chairman of the Board, the Chief Risk Officer, the Chief Audit Executive, the Chief Compliance Officer, directors/officers with multiple/interlocking positions and of the entire Bank. Corporate Governance Manual – Specific Duties and Responsibilities of the Board, Page 9-22 2024 Annual Report- Our Governance Evaluation, Page 47 Corporate Governance Manual – Part IV. Performance Evaluation,	

 Board establishes an effective performance management framework that ensures that management's performance is at par with the standards set by the Board and Senior Management. Board establishes an effective performance management framework that ensures that personnel's performance is at par with the standards set by the Board and Senior Management. 	COMPLIANT	The Bank has in place a Performance Appraisal & Development Program (PADP) that is to be accomplished annually down the line to gauge and rate/assess the performance of each PSBanker vis-à-vis his/her approved business & developmental goals. This annual performance exercise is supplemented by a Mid-Year Performance Discussion (MYPD) process aimed at keeping the achievement of such goals on track. These performance exercises are always tied up with key HR matters such as training and development, remuneration, job fitness/propriety assessment and succession planning. Corporate Governance Manual – Specific Duties and Responsibilities of the Board, Page 9-22	
Recommendation 2.10			
1. Board oversees that an appropriate internal control system is in place. 2. The internal control system includes a mechanism for monitoring and managing conflict of interest of the Management, members and shareholders.	COMPLIANT	As provided in the Bank's Corporate Governance Manual, PSBank's Board of Directors is principally responsible in approving and overseeing the implementation of policies governing major areas of the Bank's operations. The Board of Directors regularly reviews these policies, as well as evaluates control functions (e.g., internal audit, risk management and compliance) with Senior Management to determine areas for improvement as well as to promptly identify and address significant risks and issues. The Audit Committee aims to enhance the Board's oversight capability over the Bank's financial reporting process, system of internal control and risk management, internal and external audit as well as fraud management functions, and monitoring of compliance with Bank policies, applicable laws, rules, regulations, and Code of Conduct. As such, it is responsible for overseeing the senior management in establishing and maintaining an adequate, effective, and efficient internal control framework, and for ensuring that systems and processes are designed to provide assurance in above areas including efficiency and effectiveness of operations, and safeguarding of assets.	

The Risk Oversight Committee (ROC) is constituted by the Board of Directors to be responsible for the development and oversight of the Risk Management Program for the Bank and the risk activities of its Trust Division. It oversees a system of limits to discretionary authority that the Board delegates to management, ensures that the system remains effective, the limits are observed and immediate corrective actions are taken whenever limits are breached. As such, the overall responsibility for the Bank's Risk Management Framework/Process rests with the ROC.

Further, the Non-executive board members also meet regularly on annual basis, other than in meetings of the Audit, Risk Oversight, Corporate Governance, and Related Party Transactions Committees, in the absence of Senior Management, with the external auditor and heads of the internal audit, compliance and risk management functions. The Chief Compliance Officer (CCO) or his designated officer shall serve as Secretary to this session and shall therefore coordinate with the Chief Risk Officer (CRO and the Chief Audit Executive (CAE) for the agenda/items for discussion and record such dialogues in minutes of meeting. This session aims to scrutinize Management's performance, particularly in meeting the Bank's goals and objectives and to determine the integrity of the Bank's internal control and effectiveness of risk management systems.

Our internal control procedures and risk management framework are discussed further in our Annual Report, Corporate Governance Manual, Audit Committee Charter and Risk Oversight Committee Charter.

<u>Corporate Governance Manual - Specific Duties and Responsibilities of the Board, Pages 9-22</u>

2024 Annual Report – Risk Management, Page 24

2024 Annual Report - Corporate Governance, Page 32

		La di Committa di Cara	1
		Audit Committee Charter	
		Risk Oversight Committee Charter	
2 Poord approves the Internal Audit	COMPLIANT	As stated in the Cornerate Covernous Manual "The Board of Directors	
3. Board approves the Internal Audit Charter.	COMPLIANT	As stated in the Corporate Governance Manual, "The Board of Directors shall create committees to increase efficiency and allow deeper focus in	
Charter.		specific areas. The Board of Directors may delegate some of its	
		functions, but not its responsibilities. In that regard, the Board of	
		Directors shall approve, review and update at least annually or	
		whenever there are significant changes therein, the respective Charters	
		of each of its committees or other documents that set out its mandate,	
		scope and working procedures.	
		The Bank's Audit Committee Charter is disclosed in its corporate	
		website.	
		Corporate Governance Manual - Specific Duties and Responsibilities of	
		the Board, Pages 9-22	
		A discounting of the second	
		Audit Committee Charter	
Recommendation 2.11			
Board oversees that the company has in	COMPLIANT	As stated in the Bank's Corporate Governance Manual, the Board of	
place a sound enterprise risk management	301111 211 1111	Directors is responsible for approving the Bank's risk governance	
(ERM) framework to effectively identify,		framework and overseeing Management's implementation thereof	
monitor, assess and manage key business		through its Risk Oversight Committee (ROC).	
risks.			
		Corporate Governance Manual – Specific Duties and Responsibilities Of	
		The Board, Page 9-22	
		2024 Annual Report – Risk Management, Page 24	
2. The risk management framework guides	COMPLIANT	The Bank's Board-level Risk Oversight Committee (ROC) oversees our	
the board in identifying units/business		Enterprise Risk Management (ERM) framework, the consistency of	

lines and enterprise-level risk exposures, as well as the effectiveness of risk management strategies.		current and emerging risk exposures with our strategic direction and overall risk appetite and the effectiveness of our risk management function in monitoring our risk-taking activities. It formulates policies and strategies to identify, measure, manage and limit risks. The ROC ensures that the system of limits approved by the Board remains effective. It also makes certain that limits are observed and that immediate corrective actions are taken whenever needed. 2024 Annual Report – Risk Management, Page 24 Risk Oversight Committee Charter Corporate Governance Manual – Board Committees – Risk Oversight Committee, Pages 49	
Recommendation 2.12			
1. Board has a Board Charter that formalizes and clearly states its roles, responsibilities and accountabilities in carrying out its fiduciary role.	COMPLIANT	As stated in our Corporate Governance Manual, said Manual which is posted in our website, also serves as the Board Charter and the Board's Code of Conduct providing due guidance to all directors as to the proper discharge of their roles, duties & responsibilities and accountabilities,	
2. Board Charter serves as a guide to the directors in the performance of their functions.	COMPLIANT	among other Board-related matters. Corporate Governance Manual – Part I. Introduction, Page 7	
3. Board Charter is publicly available and posted on the company's website.	COMPLIANT		
Additional Recommendation to Principle 2			
1. Board has a clear insider trading policy.	COMPLIANT	In line with upholding the principles of fairness and transparency by ensuring that shareholders are afforded due protection and that individuals do not benefit from knowledge which is not otherwise generally available to the market, PSBank commits to prevent Insider Trading as prohibited under Section 27 of the Securities Regulations Code (SRC) and to comply with the pertinent requirements of the Securities and Exchange Commission (SEC) and the Philippine Stock Exchange (PSE) as a Publicly-Listed Company (PLC). These prohibitions	

		are embedded in our Policy on Insider Trading which is publicly available	
		through our corporate website.	
		Corporate Website - Policy on Insider Trading	
		Corporate Governance Manual – Policy Against Insider Trading, Page 67	
		2024 Annual Report – Insider Trading, Page 35	
Optional: Principle 2			
1. Company has a policy on granting loans to directors, either forbidding the practice or ensuring that the transaction is conducted at arm's length basis and at market rates.	COMPLIANT	In line with the principles of fairness and transparency, it is the policy of PSBank that all dealings with counterparties and other stakeholders are fairly conducted. The Bank also ensures that such dealings, especially with its related parties, are made in the regular course of business, and upon terms not less favorable to the Bank than those offered to others. The guidelines to ensure that all RPTs are fair and conducted at arm's length and at market rates are covered by our Related Party Transactions Policy. Further, our By-laws expressly prohibits PSBank Directors and Officers to either directly or indirectly, for himself or as a representative or agent of other, borrow money from the Bank, nor shall he become a guarantor, endorser or surety for loans from the Bank to others, or in any manner be an obligor for moneys borrowed from the Bank or loaned by it except with the written approval of the majority of the Directors of the Bank, excluding the Director or Officer concerned. It further requires that such approval be entered upon the records of the Bank and shall be properly reported as required under existing BSP regulations. Corporate Website - Related Party Transactions Policy 2024 Annual Report -Core Governance Policies - Fairness, Page 32	
		Corporate Website - Related Party Transactions Policy	

2. Company discloses the types of decision	COMPLIANT	The types of decisions requiring prior Board approval are disclosed in our	
requiring board of directors' approval.		Corporate Governance Manual, Annual Report as well as in our By-laws,	
		which are all publicly-available through our company website.	
		In matters of governance, our Board of Directors is the one primarily responsible for defining the Bank's vision and mission and sets the corporate governance tone in our organization by ensuring adherence to principles and standards. It is primarily responsible for approving and overseeing the implementation of the Bank's strategic objectives, risk strategy, policies, corporate governance and corporate values. Further, the Board is also responsible for monitoring and overseeing the performance of senior management as the latter manages the day-to-day affairs of the Bank.	
		2024 Annual Report – Corporate Governance-Board Oversight, Page 39-	
		Corporate Governance Manual – General Responsibility of the Board, Page 9-10	
		2010 PSBank Amended By-Laws – Section 6.12 Powers, Page 8	
•		possible to support the effective performance of the Board's functions, partic	•
- · · · · · · · · · · · · · · · · · · ·		e governance concerns, such as nomination and remuneration. The composition	on, functions and responsibilities
of all committees established should be conta	ined in a publicly av	railable Committee Charter.	
Recommendation 3.1			
 Board establishes board committees 	COMPLIANT	A number of Board-level committees were created to aid our Board of	
		Directors in its various tasks to ensure efficiency and provide greater	
that focus on specific board functions to			
that focus on specific board functions to aid in the optimal performance of its roles and responsibilities.		focus. The list of our Board-level committees is publicly available through our corporate website.	

Corporate Website – Corporate Governance - Board-Level Committees

		2024 Annual Report – Board Committees, Page 40	
		Corporate Governance Manual – Board Committees, Pages 48-50	
Recommendation 3.2			
1. Board establishes an Audit Committee to enhance its oversight capability over the company's financial reporting, internal control system, internal and external audit processes, and compliance with applicable laws and regulations.	COMPLIANT	The Bank's Audit Committee is designated to provide independent oversight for our financial reporting process, corporate governance, and system of internal control and risk management, internal and external audit as well as fraud management functions, and monitoring of compliance with Bank policies, applicable laws, rules, regulations, and Code of Conduct. It is entirely comprised of three(3) non-executive directors, all of whom are independent, including the committee Chairperson, who is not the Chairman of the Board of Directors or of any other Board-level committee. The committee members have accounting, auditing, or related financial management expertise or experience commensurate with the size, complexity of operations and risk profile of the Bank. The committee meets monthly and as needed, and is supported by our Internal Audit Group (IAG) and Fraud Management Group (FMG). PSBank's external/independent auditors are directly responsible to the Audit Committee in helping ensure the integrity of our financial statements and reporting processes. As such, the Audit Committee has a primary responsibility of recommending to the Board of Directors for approval, subject to ratification of the shareholders, the appointment, reappointment, dismissal, and fees of our external auditors. Audit Committee Charter 2024 Annual Report – Board Committees – Audit Committee, Page 41 Corporate Governance Manual – Board Committees, Page 48-50	
2. Audit Committee is composed of at least	COMPLIANT	Our Audit Committee is composed of three (3) non-executive directors,	

three appropriately qualified non-executive directors, the majority of whom, including the Chairman is independent.		all of whom are independent, including the committee Chairperson, who is not the Chairman of the Board of Directors or of any other Board-level committee. In 2024,the Audit Committee is composed of the following directors: 1. Eduardo A. Sahagun (Independent) - Chairperson 2. Rufino Luis T. Manotok (Independent) - Member 3. Ronald Luis S. Goseco (Independent) - Member Their detailed qualifications and background are fully discussed in our Annual Report which is publicly-available through our corporate website. Audit Committee Charter 2024 Annual Report — Board Committees — Audit Committee, Page 41 2024 Annual Report — Board of Directors, Pages 48-51	
3. All the members of the committee have relevant background, knowledge, skills and/or experience in the areas of accounting, auditing and finance.	COMPLIANT	The Audit Committee members have auditing, accounting, or related financial management expertise or experience commensurate with the size, complexity of operations, and risk profile of the Bank. Their detailed qualifications and background are fully discussed in our Annual Report which is publicly-available through our corporate website. 2024 Annual Report – Board Committees – Audit Committee, P41 2024 Annual Report – Board of Directors, Pages 48-51 Corporate Website – Principal Officers	
4. The Chairman of the Audit Committee is not the Chairman of the Board or of any	COMPLIANT	The Chairperson of the Audit Committee, Independent Director Eduardo A. Sahagun, is not the Chairman of the Board or of any other	

other committee.		committees.	
		Audit Committee Charter	
		2024 August Barat Barat Campittaes Audit Campittae Baratt	
		2024 Annual Report – Board Committees – Audit Committee, Page41	
Supplement to Recommendation 3.2			
1. Audit Committee approves all non-audit	COMPLIANT	One of the duties and responsibilities of our Audit Committee as stated	
services conducted by the external		in its Audit Committee Charter is to evaluate and determine non-audit	
auditor.		works to be performed by the external auditor and review periodically	
		the fees paid for such services in relation to their significance to the total	
		annual income of the external auditor and to the Bank's total	
		expenditure on consultancy. They may also disallow any non-audit work	
		that will conflict with the external auditor's duties or may pose a threat	
		to his independence. Non-audit work allowed in 2024 only pertains to	
		services relative to the Bank's 2024 Annual Stockholders' Meeting which	
		involved only a minimal amount of fee.	
		Audit Committee Charter	
		Addit Committee Charter	
2. Audit Committee conducts regular	COMPLIANT	Our Audit Committee complies with the requirement of holding a regular	
meetings and dialogues with the external		executive session with the external auditor without the presence of	
audit team without anyone from		management. Executive sessions of the Audit Committee and our	
management present.		external auditor-SGV &Company, were regularly held on an annual basis	
		on January 27, 2023, January 26, 2024and January 28, 2025without the	
		presence of management.	
		2024 Annual Report – Board Committees – Audit Committee, Page41	
Optional: Recommendation 3.2			
1. Audit Committee meet at least four	COMPLIANT	The Bank's Audit Committee meets on a monthly basis as stated in its	
times during the year.		Charter and attendance of its members is reflected in our Annual Report.	
		Audit Committee Charter	

		2024 Annual Report – Board Committees – Audit Committee, Page41	
2. Audit Committee approves the appointment and removal of the internal auditor.	COMPLIANT	One of the duties and responsibilities of our Audit Committee as stated in its Audit Committee Charter is to recommend to the Board the appointment, reappointment and dismissal of the Chief Audit Executive (CAE) and key internal auditors (i.e., Audit Division Head and Audit Managers). Senior Management may recommend the appointment, reappointment, and dismissal of the CAE subject to concurrence of the Audit Committee. If the internal auditor resigns or communicates an intention to resign, the Audit Committee should follow up the reasons giving rise to such resignation, and should consider whether it needs to take any action in response to those reasons. In cases when the CAE will be replaced, the Bank shall report the same and the corresponding reason for replacement to the Bangko Sentral ng Pilipinas (BSP) within five (5) days from the time it has been approved by the Board. Audit Committee Charter	
Recommendation 3.3			
1. Board establishes a Corporate Governance Committee tasked to assist the Board in the performance of its corporate governance responsibilities, including the functions that were formerly assigned to a Nomination and Remuneration Committee.	COMPLIANT	The Bank's Corporate Governance Committee is tasked to assist our Board in fulfilling its duties and responsibilities and monitoring our adherence to the corporate governance principles and guidelines set forth in our Corporate Governance Manual including the functions formerly assigned to the Nomination Committee and Compensation and Remuneration Committee which were both dissolved and integrated into this committee since 2017. It also oversees the development and effective implementation of our compliance system. The Committee is composed of three Directors, all of whom are independent directors, including the committee chairperson. The Committee meets monthly and is supported by our Compliance Office (CO).	

2. Corporate Governance Committee is	COMPLIANT	It also oversees the nomination process for members of the Board of Directors and for positions appointed by the Board of Directors. For this matter, it shall review and evaluate the qualifications of all persons nominated to the Board of Directors as well as those nominated to other positions requiring appointment by the Board of Directors. It shall recommend to the Board of Directors matters pertaining to the assignment to Board committees, as well as succession plan for the members of the Board of Directors and Senior Management. Corporate Governance Committee Charter 2024 Annual Report — Board Committees — Corporate Governance Committee, Page 40-42 The Committee is composed of three (3) Directors, all of whom are	
composed of at least three members, all of whom should be independent directors.		Independent Directors (IDs), including the committee chairperson. In 2024, the Corporate Governance Committee is composed of the following: 1. Francisco S. Magsajo, Jr. (Independent) – Chairperson(term ended upon his demise on September 17, 2024 and was replaced by newly elected Independent Director Ms. Cecilia C. Borromeo in January 2025) 2. Eduardo A. Sahagun (Independent) - Member 3. Rufino Luis T. Manotok (Independent) - Member Corporate Governance Committee Charter 2024 Annual Report – Board Committees – Corporate Governance Committee, Page 40-42 Corporate Website – Principal Officers	

3. Chairman of the Corporate Governance Committee is an independent director.	COMPLIANT	The Chairman of the Bank's Corporate Governance Committee is an Independent Director. 2024 Annual Report – Board Committees – Corporate Governance Committee, Page 40-42 2024 Annual Report – Board of Directors, Pages 48-51	
Optional: Recommendation 3.3			
Corporate Governance Committee meet at least twice during the year.	COMPLIANT	As stated in our Corporate Governance Committee (CGCom) Charter, the Committee convenes and meets at least on a monthly basis and as soon as the need arises. Total number of meetings held by the CGCom and members' attendance are disclosed in our Annual Report which is publicly-available through our corporate website. 2024 Annual Report – Board Committees – Corporate Governance Committee, Page 40-42 Corporate Governance Committee Charter	
Recommendation 3.4			
1. Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company's Enterprise Risk Management system to ensure its functionality and effectiveness.	COMPLIANT	The Bank's Risk Oversight Committee (ROC) is responsible for the development and oversight of our risk management program. The Committee is currently composed of three (3) members of the Board of Directors. Two (2) or majority of its members are independent directors, including its Chairperson, who is not the Chairman of the Board of Directors or of any other Board-level committee. The ROC members possess a range of expertise and adequate knowledge of our risk exposures, which is needed to develop appropriate strategies for preventing or minimizing losses. The Committee meets monthly and is supported by our Risk Management Office (RMO).	

		Risk Oversight Committee Charter	
		2024 Annual Report – Risk Management, Page 24	
		2024 Annual Report – Board Committees – Risk Oversight Committee,	
		Page 40	
		1.000	
2. BROC is composed of at least three	COMPLIANT	The ROC is currently composed of three (3) members of the Board of	
·	COMPLIANT		
members, the majority of whom should be		Directors. Two (2) or majority of its members are independent directors,	
independent directors, including the		including its Chairperson, who is not the Chairman of the Board of	
Chairman.		Directors or of any other Board-level committee.	
		In 2024, the Risk Oversight Committee is composed of the following:	
		1. Ronald Luis S. Goseco (Independent) - Chairperson	
		2. Jose Vicente L. Alde (Executive) - Member	
		3. Eduardo A. Sahagun (Independent) - Member	
		3. Ladardo A. Sanagun (maependent) - Wember	
		2004 A contract and December 1 and D	
		2024 Annual Report – Board Committees – Risk Oversight Committee,	
		Page 40	
		2024 Annual Report – Board of Directors, Pages 48-51	
3. The Chairman of the BROC is not the	COMPLIANT	The Chairman of ROC, Mr. Ronald Luis S. Goseco, is an Independent	
Chairman of the Board or any other	COM LIAM	Director and is not the Chairman of the Board nor of any other Board-	
•		·	
committee.		level committee.	
		2024 Annual Report – Board Committees – Risk Oversight Committee,	
		Page 40	
		2024 Annual Report – Board of Directors, Pages 48-51	
		Corporate Website – Principal Officers	

4. At least one member of the BROC has relevant thorough knowledge and experience on risk and risk management.	COMPLIANT	Per our ROC Charter, members of the ROC should possess a range of expertise as well as adequate knowledge of risks, risk management and the Bank's risk exposures to be able to develop appropriate strategies for preventing losses and minimizing the impact of losses when they occur. The backgrounds, skills and experience of the members of the ROC are disclosed in the Bank's corporate website, Annual Report and Definitive Information Statement. Corporate Website – Principal Officers 2024 Annual Report – Board of Directors, Pages 48-51 PSBank Definitive Statement for April 24, 2025 ASM – Item 5. Directors and Executive Officers, Pages 10	
Recommendation 3.5			
1. Board establishes a Related Party Transactions (RPT) Committee, which is tasked with reviewing all material related party transactions of the company.	COMPLIANT	The Bank's Related Party Transactions Committee is tasked to assist the Board in ensuring that material transactions with related parties are reviewed, appropriate restrictions are followed, and corporate resources are judiciously used. The committee meets monthly and is also supported by our Compliance Office (CO). Related Party Transactions Committee Charter 2024 Annual Report — Board Committees — Related Party Transactions Committee, Page 41	
2. RPT Committee is composed of at least three non-executive directors, two of whom should be independent, including the Chairman.	COMPLIANT	The RPT Committee is composed of three (3) non-executive Directors, two (2) or majority of whom are Independent Directors (IDs), including the committee Chairperson. The committee meets monthly and is supported by our Compliance Office (CO). In 2024, the Related Party Transactions Committee is composed of the	

		following: 1. Rufino Luis T. Manotok (Independent) - Chairperson 2. Ronald Luis S. Goseco (Independent) - Member 3. Frances Gail E. Male (Non-executive) - Member	
		Related Party Transactions Committee Charter 2024 Annual Report – Board Committees – Related Party Transactions Committee, Page 41	
Recommendation 3.6	0014011411		
1. All established committees have a	COMPLIANT	The Board-level Committee Charters are all disclosed as posted in the	
Committee Charter stating in plain terms		Bank's corporate website, containing all the relevant information such as	
their respective purposes, memberships,		functions, qualification, meeting frequency, including their respective	
structures, operations, reporting process, resources and other relevant information.		membership compositions, which are necessary for their performance	
	COMPLIANT	evaluation.	
2. Committee Charters provide standards for evaluating the performance of the	COMPLIANT	Corporate Website - Board Committees	
Committees. 3. Committee Charters were fully disclosed	COMPLIANT	Corporate Website - Board Committee Members	
on the company's website.		Corporate Governance - Governance Committee Charters	
Principle 4: To show full commitment to the	ne company, the dire	ectors should devote the time and attention necessary to properly and effe	ectively perform their duties and
responsibilities, including sufficient time to b	• •		
Recommendation 4.1			
1. The Directors attend and actively	COMPLIANT	As required in our Corporate Governance Manual: "The members of the	
participate in all meetings of the Board		Board should attend its regular and special meetings in person or	
Committees and shareholders in person or		through teleconferencing. Independent directors should always attend	
through tele-/videoconferencing		Board meetings. The meetings of the Board may be conducted through	
conducted in accordance with the rules		modern technologies such as, but not limited to, teleconferencing and	
and regulations of the Commission.		video conferencing as long as the director who is taking part in said	

		meetings can actively participate in the deliberations on matters taken up therein: Provided, that every member of the Board shall participate in at least fifty percent (50%) and shall physically attend at least twenty five percent (25%) of all Board meetings every year: Provided, further, that the absence of a director of more than fifty percent (50%) of all regular and special meetings of the Board of Directors during his/her incumbency is a ground for disqualification in the succeeding election. However, the twenty-five percent (25%) physical attendance requirement is lifted during periods of national emergencies, public health emergencies, and major disasters, among others, that affect mobility, activity and access to the Bank." In 2024, our Board had 14 regular meetings, in addition to the annual stockholders' meeting (ASM) and organizational meeting of which our Directors logged a 94%overallattendance rate. Attendance records to the Board and Board Committee meetings are summarized in our Annual Report. On the other hand, attendance record of our Board of Directors in the Annual Stockholders Meeting is reflected in our Annual Stockholders' Meeting(ASM) Results as also disclosed in our corporate website. Corporate Governance Manual – Conduct of Board Meetings and Quorum Requirements, Pages 27 2024 Annual Report – Board Committees, Page 40 2024 Annual Report – Board Meetings, Page 42 PSBank 2025 ASM Results – Item I. Attendance at the Meeting, Page 3	
2. The directors review meeting materials for all Board and Committee meetings.	COMPLIANT	One of the specific duties and responsibilities of a director, as required in our Corporate Governance Manual, is to: "Devote time and attention necessary to properly discharge their duties and responsibilities.	

		Directors should devote sufficient time to familiarize themselves with the Bank's business. They must be constantly aware of the Bank's condition and be knowledgeable enough to contribute meaningfully to the Board's work. They must attend and actively participate in Board and committee meetings, request and review meeting materials, ask questions, and request explanations. If a person cannot give sufficient time and attention to the affairs of the Bank, he should neither accept his nomination nor run for election as member of the Board." Corporate Governance Manual – Specific Duties and Responsibilities of a Director, Page 43-44	
3. The directors ask the necessary questions or seek clarifications and explanations during the Board and Committee meetings.	COMPLIANT	Our Directors attend and actively participate in all our Board and Board-level committee meetings, by requesting and reviewing meeting materials, by asking questions and requesting explanations, if needed. This is in line with their duty, as required in our Corporate Governance Manual, to: "Act judiciously - Before deciding on any matter brought before the Board, every director should thoroughly evaluate the issues, ask questions and seek clarifications when necessary." Corporate Governance Manual – Specific Duties and Responsibilities of a Director, Page 43-44	
Recommendation 4.2			
1. Non-executive directors concurrently serve in a maximum of five publicly-listed companies to ensure that they have sufficient time to fully prepare for minutes, challenge Management's proposals/views, and oversee the long-term strategy of the company.	COMPLIANT	As stated in our Corporate Governance Manual: "Non-Executive Directors of the Board may concurrently serve as directors up to a maximum of five (5) Publicly Listed Companies (PLCs) in order to ensure that they have sufficient time to fully prepare for meetings, challenge Management's proposals/views, and oversee the long-term strategy of the Bank. Nonetheless, the ability of such directors to diligently and effectively perform their duties & responsibilities, the nature and kind of corporations they may also be directors of as well as the limitations on concurrent/interlocking directorship between Banks or between a Bank and a quasi-Bank under existing BSP regulations should always be taken	

		due consideration."	
		None of our Non-Executive Directors has breached this limit.	
		Corporate Governance Manual – Multiple Board Seats, Pages42-43	
		Corporate Website – Board of Directors	
		2024 Annual Report – Board of Directors, Pages 48-51	
Recommendation 4.3			
The directors notify the company's board before accepting a directorship in another company.	COMPLIANT	Our Corporate Governance Manual requires that: "Xxx a director should seek the approval of the Board-designated Board-level committee as well as the confirmation of the Board of Directors before accepting a directorship (or officership position in the case of Non-Executive Directors) in another company (whether publicly-listed or not) for proper handling in accordance with the Bank's Board-approved Policy on Interlocking Positions ³ . This is for the designated Board-level committees and the Board to be able to assess if his/her present responsibilities and commitment to the Bank will be affected, if there will be no resulting conflict of interest and if the director can still adequately provide what is expected of him/her." This policy has been and is being strictly observed by our directors. Corporate Governance Manual — Multiple Board Seats, Page 42-43	
Optional: Principle 4			
1. Company does not have any executive	COMPLIANT	No PSBank Executive Director concurrently serves in more than 2 boards	
directors who serve in more than two		of listed companies outside of the group. In fact, we only have one (1)	
boards of listed companies outside of the		executive director in the person of our President. Further, as mentioned	
group.		in our Corporate Governance Manual, similar to Non-Executive Directors	

 $^{^{3}}$ Amending Memorandum to the Board of Directors dated 24 May 2018 issued by the Board Chairman.

		(NEDs), executive directors may be covered by a lower indicative limit for membership in other Boards. Corporate Website – Board of Directors Corporate Governance Manual – Multiple Board Seats, Page 42-43 2024 Annual Report – Board of Directors, Pages 48-51
2. Company schedules board of directors' meetings before the start of the financial year.	COMPLIANT	The Bank's regular Board meetings have already been scheduled in advance as normally set every third Thursday of the month. 2024 Annual Report – Board Oversight, Page 39-42
3. Board of directors meet at least six times during the year.	COMPLIANT	In 2024, our Board had 14 regular monthly meetings, in addition to the annual stockholders' meeting (ASM) and organizational meeting. Our directors logged a 94%overall attendance rate. The total number of board meetings held and directors' attendance records are summarized in our Annual Report. 2024 Annual Report – Board Meetings, Page 42
4. Company requires as minimum quorum of at least 2/3 for board decisions.		
•	xercise objective and i	independent judgment on all corporate affairs.
Recommendation 5.1		
1. The Board has at least 3 independent directors or such numbers as to constitute one-third of the board, whichever is higher.	COMPLIANT	We have consistently maintained independent directors who provide independent judgment, outside experience, and objectivity. Of our nine (9)-seat Board, we have four (4) independent directors, including our Board Chairman, which is more than the minimum requirement, namely: 1. Eduardo A. Sahagun; 2. Francisco S. Magsajo, Jr term ended upon his demise on

Recommendation 5.2		September 17, 2024 and was replaced by newly elected Independent Director Ms. Cecilia C. Borromeo in January 2025; 3. Rufino Luis T. Manotok; and 4. Ronald Luis S. Goseco. Corporate Website – Board of Directors 2024 Annual Report – Board Oversight, Page 39-42	
	00145:::-		
The independent directors possess all the qualifications and none of the disqualifications to hold the positions.	COMPLIANT	All our four (4) independent directors possess all the qualifications and none of the disqualifications under existing BSP and SEC rules & regulations. They are required to submit a Certification to that effect on an annual basis. Information as to the qualifications of our independent directors is disclosed in our corporate website and Annual Reports. Corporate Website – Board of Directors Corporate Governance Manual – Independent Directors, Pages 28-29 Corporate Governance Manual – Election of Directors, Page 30-31 2024 Annual Report – Board of Directors, Pages 48-51	
Supplemental to Recommendation 5.2			
1. Company has no shareholder agreements, by-laws provisions, or other arrangements that constrain the directors' ability to vote independently.	COMPLIANT	One of the specific duties and responsibilities of a director, as stated in our Corporate Governance Manual, is to: "Exercise independent judgment. A director should view each problem/situation objectively. When a disagreement with others occurs, he should carefully evaluate the situation and state his position. He should not be afraid to take a position even though it might be unpopular. Corollary, he should support plans and ideas that he thinks will be beneficial to the Bank." The Bank has no such shareholder agreements, by-laws provisions, or	

		other arrangements that constrain the directors' ability to vote independently. Corporate Governance Manual – Specific Duties and Responsibilities of a Director – Exercise Independent Judgment, Page 44
Recommendation 5.3		
The independent directors serve for a cumulative term of nine years (reckoned from 2012)	COMPLIANT	PSBank's Independent Directors are subject to a limit of a maximum cumulative term of nine (9) years (reckoned starting 2012). The years our IDs have served as such are disclosed in the following links: Corporate Website – Board of Directors Corporate Governance Manual – Limits for Independent and Non-Executive Directors, Page 30 2024 Annual Report – Board of Directors, Pages 48-51
2. The company bars an independent director from serving in such capacity after the term limit of nine years.	COMPLIANT	The Bank's Independent Directors may serve for a maximum cumulative term of nine (9) years. After which, the independent director shall be perpetually barred from re-election as such, but may continue to qualify for nomination and election as a non-independent/regular director. Further, the Bangko Sentral ng Pilipinas (BSP) also does not allow nor approve any requests for exemption from or extension in the said term limit for Independent Directors pursuant to Monetary Board Resolution No. 371 dated 31 March 2021,. Corporate Governance Manual – Limits for Independent and Non-Executive Directors, Page 30 2024 Annual Report – Our Retirement and Succession Policy, Page 46
3. In the instance that the company retains	COMPLIANT	In compliance with BSP Memorandum No. 2021-025 clarifying that it will

an independent director in the same capacity after nine years, the board provides meritorious justification and seeks shareholders' approval during the annual shareholders' meeting. Recommendation 5.4		no longer approve requests for exemption from the 9-year term limit for independent directors in order to promote good corporate governance and effective risk management systems in the financial industry, the Bank no longer retains independent directors beyond the said 9-year term limit.	
1. The positions of Chairman of the Board and Chief Executive Officer are held by separate individuals.	COMPLIANT	The positions of Chairperson and President/CEO are not be held by one person. The Bank's Chairman of the Board is Mr. Vicente R. Cuna, Jr. while its President/CEO is Mr. Jose Vicente L. Alde. Corporate Governance Manual – Chairman of the Board, Vice Chairman, President and the Corporate Secretary, Page 45 Corporate Website – Board of Directors 2024 Annual Report – Board of Directors, Pages 48-51	
2. The Chairman of the Board and Chief Executive Officer have clearly defined responsibilities.	COMPLIANT	The roles and responsibilities of the Chairman of the Board and the President/Chief Executive Officer are clearly stated as enumerated in our Corporate Governance Manual as well as in the Amended By-Laws. Our President and Chairman of the Board are not related to each other either by consanguinity or affinity. Corporate Governance Manual – Chairman of the Board, Vice Chairman, President and the Corporate Secretary, Pages 45 Amended By-Laws – Powers and Duties of the Officers of the Bank, Page 10	
Recommendation 5.5			
1. If the Chairman of the Board is not an	COMPLIANT	Amongst its four (4) Independent Directors, the Board of Directors has	

independent director, the board designates a lead director among the independent directors.		appointed Mr. Eduardo A. Sahagun as its Lead Independent Director (LID). Among others, his functions as LID are as follows: 1. Serves as intermediary between the Chairman of the Board and the other directors, when necessary; 2. Convenes and chairs the meetings of the independent/non-executive directors; and 3. Contributes to the performance evaluation of the Chairman of the Board. Secretary's Certificate/Board Resolution dated 23 May 2024 Corporate Governance Manual — Specific Duties and Responsibilities of the Board, Pages 11-12	
Recommendation 5.6 1. Directors with material interest in a transaction affecting the corporation	COMPLIANT	PSBank has a clear policy on the abstention of a director from participating in a meeting when related party transactions, self-dealings	
abstain from taking part in the deliberations on the transaction.		or any transactions or matters on which he/she has a material interest are taken up to ensure that he has no influence over the outcome of the deliberations.	
		Corporate Governance Manual – Specific Duties and Responsibilities of the Board, Pages 9-22	
Recommendation 5.7			
1. The non-executive directors (NEDs) have	COMPLIANT	As required in our Corporate Governance Manual: "Non-executive board	
separate periodic meetings with the external auditor and heads of internal		members shall meet regularly on an annual basis, other than in meetings of the Audit, Risk Oversight, Corporate Governance, and Related Party	
audit, compliance and risk functions,		Transactions Committees, in the absence of Senior Management, with	
without any executive present.		the external auditor and heads of the internal audit, compliance and risk	
2. The meetings are chaired by the lead	COMPLIANT	management functions. The Chief Compliance Officer (CCO) or his	
independent director.		designated officer shall serve as Secretary to this session and shall	

		therefore coordinate with the Chief Risk Officer (CRO and the Chief Audit Executive (CAE) for the agenda/items for discussion and record such dialogues in minutes of meeting. This session aims to scrutinize Management's performance, particularly in meeting the Bank's goals and objectives and to determine the integrity of the Bank's internal control and effectiveness of risk management systems." In 2024, this meeting was held on October 17, 2024. Corporate Governance Manual – Specific Duties and Responsibilities of the Board, Pages 9-22
Optional: Principle 5		
1. None of the directors is a former CEO of the company in the past 2 years.	COMPLIANT	Incumbent PSBank Non-Executive Director and Chairman Mr. Vicente R. Cuna, Jr. served as the Bank's President up to April 2018 only, hence, way beyond the past two (2) years already. Corporate Website – Board of Directors
*		bugh an assessment process. The Board should regularly carry out evaluations to appraise its performance as a
body, and assess whether it possesses the rig	ght mix of backgroun	ds and competencies.
Recommendation 6.1		
 Board conducts an annual self-assessment of its performance as a whole. The Chairman conducts a self- 	COMPLIANT	Annually within the first quarter of each year, our Board, individual Directors, their respective oversight committees, and all other Board- level committees, as well as the President and all Management-level
assessment of his performance.		committees conduct annual self-rating exercises on their performance
3. The individual members conduct a self-	COMPLIANT	during the immediately preceding calendar year through the use of
assessment of their performance.		scorecards. This aims to gauge their effectiveness and determine areas
4. Each committee conducts a self-assessment of its performance.	COMPLIANT	of improvement vis-à-vis set performance standards that are consistent with our strategic objectives and business plans designed to continuously create value to all our stakeholders. Items subject to rating are the pertinent standards, as well as their duties and responsibilities, under a 3-point rating scale, to wit: "3"-Meets Standards (MS), "2"-Needs Improvement (NI), and "1"-Not Observed (NO), with an enjoinder

		to provide suggestions on how to address the deficiencies/improve performance on items rated either "1" or "2". The scorecard results are reviewed by our Corporate Governance Committee, reported to our Board of Directors and, thereafter, regularly tracked in terms of the status of addressing the areas needing improvement. This annual performance rating exercises also include that of the Chairman of the Board, the Chief Risk Officer, the Chief Audit Executive, the Chief Compliance Officer, those of directors/officers with interlocking positions and of the entire Bank. Results of our Annual CG Self-Rating Exercises for the year 2024 were submitted to the Corporate Governance Committee and to the Board of Directors for notation in March 2025which was duly minuted as well. Corporate Governance Manual — Part IV. Performance Evaluation, Pages73-75 2024 Annual Report — Our Governance Evaluation, Page 47	
5. Every three years, the assessments are supported by an external facilitator. Recommendation 6.2	NON-COMPLIANT	As stated in our Corporate Governance Manual, the Bank may hire the services of an external/independent facilitator (e.g. consulting firm, academic institution or professional organization) to support these Board performance assessments every three (3) years starting 2017. Corporate Governance Manual – Part IV. Performance Evaluation, Page73-75	We still have deferred pursuing this for now being just voluntary or optional only taking into consideration the benefits that may be obtained vis-à-vis its cost implications per BSP Memorandum No. M-2012-032. Rest assured, however, that our present performance assessment system remains effective.

1. Board has in place a system that provides at the minimum, criteria and process to determine the performance of the Board, individual directors and committees.	COMPLIANT	Annually within the first quarter of each year, our Board, individual Directors, their respective oversight committees, and all other Board-level committees, as well as the President and all Management-level committees conduct annual self-rating exercises on their performance during the immediately preceding calendar year through the use of scorecards. This aims to gauge their effectiveness and determine areas of improvement vis-à-vis set performance standards that are consistent with our strategic objectives and business plans designed to continuously create value to all our stakeholders. Items subject to rating are the pertinent standards, as well as their duties and responsibilities, under a 3-point rating scale, to wit: "3"-Meets Standards (MS), "2"-Needs Improvement (NI), and "1"-Not Observed (NO), with an enjoinder to provide suggestions on how to address the deficiencies/improve performance on items rated either "1" or "2". The scorecard results are reviewed by our Corporate Governance Committee, reported to our Board of Directors and, thereafter, regularly tracked in terms of the status of addressing the areas needing improvement. Corporate Governance Manual – Part IV. Performance Evaluation, Pages 73-75	
2. The system allows for a feedback	COMPLIANT	2024 Annual Report – Our Governance Evaluation, Page 47 As stated in our Corporate Governance Manual: "The Bank's Corporate	
mechanism from the shareholders.		Affairs Division (CAD), as its Investor Relations Office (IRO), is tasked to receive feedback, complaints and queries from shareholders in order to ensure constant engagement with its shareholders. For this matter, the designated officer of CAD/IRO should be present at every shareholders' meeting with his/her contact details (i.e. e-mail address and telephone number) also posted in the Bank's corporate website."	
		Corporate Governance Manual - Shareholders' Rights and Protection of Minority Stockholders' Interests, Page 22-26	

		Principle 7: Members of the Board are dut	v-bound to apply high ethical standards.	, taking into account the interests of all stakeholders.
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Recommendation 7.1

1. Board adopts a Code of Business Conduct and Ethics, which provides standards for professional and ethical behavior, as well as articulate acceptable and unacceptable conduct and practices in internal and external dealings of the company.

COMPLIANT

The Bank's Code of Conduct defines standards that the Bank's officers and staff must follow in all their business dealings and relationships with the various stakeholders of the Bank.

The Code includes the following provisions:

- Disciplinary process;
- General policies to establish a professional working environment and secure a favorable reputation for our Bank;
- Corrective measures for unacceptable behavior or failure to comply with our rules, such as on Financial Consumer Protection (FCP), Anti-Money Laundering/Combating Financing of Terrorism, Information Security, Data Privacy, policies and procedures;
- Schedule of penalties for attendance and punctuality, required corporate attire, conduct and behavior, dishonesty, health, safety and security, reporting of violations, and information security; and
- Provisions on management of personal finances, conflict of interest, anti-sexual harassment, non-disclosure of information and insider information.

In addition, the Bank has also instituted its Treasury Group's Code of Conduct & Ethical Standards to ensure that the Bank's treasury activities are conducted with a high degree of integrity and are compliant with market conduct rules and relevant requirements of regulatory bodies.

The Bank's Code of Conduct is publicly-accessible and downloadable through our company website. Some of the key policies in the Code of Conduct are also included in our Annual Report, Corporate Governance Manual and company website.

On the other hand, our Corporate Governance Manual also serves as the Board Charter providing due guidance to all directors as to the proper discharge of their roles, duties & responsibilities and accountabilities,

		among other Board-related matters.	
		Corporate Governance Manual – Section 4. Code of Business Conduct	
		and Ethics, Page 64-65	
		Corporate Website - Code of Business Conduct and Ethics	
		Corporate Website - Code of Business Conduct and Ethics	
		2024 Annual Report – Integrity and Accountability, Page 35-36	
2. The Code is properly disseminated to	COMPLIANT	Our Customer Experience and Human Resources Group (CXHRG) ensures	
the Board, senior management and		that the Code of Conduct is disseminated and implemented to each and	
employees.		every employee through information campaign of the Code of Conduct,	
		new hire orientation, annual training programs, lectures, printed and electronic materials, infographics and posting in our intranet facility.	
		electronic materials, imographics and posting in our intranet facility.	
		Our Code of Conduct is publicly-accessible and downloadable through	
		our company website.	
		On the other hand, our Corporate Governance Manual also serves as the	
		Board Charter providing due guidance to all directors as to the proper	
		discharge of their roles, duties & responsibilities and accountabilities,	
		among other Board-related matters.	
		Corporate Website - Code of Business Conduct and Ethics	
		Corporate Website - Code of Business Conduct and Etimes	
3. The Code is disclosed and made	COMPLIANT	Our Code of Conduct is publicly-accessible and downloadable through	
available to the public through the		our company website. Some of the key policies in the Code of Conduct	
company website.		are also included in our Annual Report and Corporate Governance	
		Manual.	
		Corporate Website - Code of Business Conduct and Ethics	
		Corporate Governance Manual – Section 4. Code of Business Conduct	
		and Ethics, Pages 64-65	

		2024 Annual Report – Integrity and Accountability, Page 35-36	
Supplement to Recommendation 7.1			
1. Company has clear and stringent policies and procedures on curbing and penalizing company involvement in offering, paying and receiving bribes.	COMPLIANT	"SECTION 16. ANTI-BRIBERY AND CORRUPTION POLICY. The Bank conducts its business in a legal, honest and ethical way and does not tolerate any form of bribery or corruption to obtain an unfair advantage. It shall not offer, pay or receive bribes directly or indirectly. It shall comply with this Policy (as also embodied in the Bank's Code of Conduct for its employees), Republic Act No. 3019 (or the Anti-Graft and Corrupt Practices Act) and all applicable anti-bribery and corruption laws and/or regulations that penalize such acts. This policy shall apply to dealings and transactions of the Bank, its directors and employees, with its clients, service providers, counterparties and other third parties. Towards this end, all directors and employees of the Bank are prohibited from: a. Soliciting, arranging or accepting a bribe, facilitation payments and kickbacks for the benefit of the Bank, its director or employee or for the benefit of his/her family, friends, associate or acquaintances; b. Offering, promising or giving a bribe to public officials or other private individuals, directly or indirectly on behalf of the Bank; and c. Abusing entrusted power and authority. No director or employee shall be sanctioned or admonished for refusing to pay a bribe or misuse entrusted power and authority regardless of the financial impact to the Bank. On the other hand, a breach to this policy shall result in sanctions, regardless of any benefit to the Bank that may have arisen as a result of the bribe or misuse of entrusted power and authority. Any knowledge of bribery/corruption may be reported following existing	

		guidelines under the Bank's Whistle Blowing Policy."	
		Corporate Website - Code of Business Conduct and Ethics	
		Corporate Governance Manual – Section 16. Anti-Bribery and Corruption Policy, Pages 68	
Recommendation 7.2			
1. Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.	COMPLIANT	As stated in our Corporate Governance Manual, one of the specific duties and responsibilities of our Board of Directors is to: "Ensure the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics and internal policies."	
2. Board ensures the proper and efficient implementation and monitoring of compliance with company internal policies. Output Description:	COMPLIANT	Further, our Audit Committee Charter provides that the Audit Committee aims to enhance the Board's oversight capability over the Bank's financial reporting process and monitoring of compliance with Bank's policies, applicable laws, rules, regulations and Code of Conduct. In this regard, the Board and Management is assisted by our HR through its conduct of continuous trainings/campaigns, etc., Internal Audit Group through its conduct of an annual Business Assurance Review/audits of the various business and operating units, Fraud Management Group in its fraud monitoring, detection, investigation and reporting, Risk Management through its risk monitoring and reporting framework, Compliance Office through its Independent Compliance Testing, Legal Services Division in its review of all HR-related forms, policies, regulations, etc., in the implementation and monitoring of compliance with internal policies. Corporate Governance Manual – Specific Duties and Responsibilities of the Board, Page 9-22 Audit Committee Charter	

DISCLOSURE AND TRANSPARENCY						
	porate disclosure p	policies and procedures that are practical and in accordance with best practices and regulatory e	xpectations.			
Recommendation 8.1						
1. Board establishes corporate disclosure policies and procedures to ensure a comprehensive, accurate, reliable and timely report to shareholders and other stakeholders that gives a fair and complete picture of a company's financial condition, results and business operations.	COMPLIANT	As provided in our Corporate Governance Manual: "The essence of corporate governance is transparency. It is therefore essential that all material information about the Bank which could adversely affect its viability or the interests of the stockholders and other stakeholders should be publicly and timely disclosed. Such information should include, among others, earnings results, acquisition or disposition of assets, off balance sheet transactions, related party transactions, relevant and material information on individual Board members and key executives and policies and procedure for setting Board and executive/management remuneration as well as the level and mix of the same, including termination and retirement provisions. The Board shall therefore commit at all times to full disclosure of material information dealings. It shall cause the filing of all required information through the appropriate Exchange mechanisms for listed companies and submissions to the SEC for the interest of its stockholders and other stakeholders. All disclosure/transparency requirements of the BSP and other regulatory authorities should also be complied with. Likewise, the minimum information required to be posted on the company's website, arranged under SEC-recommended topic headings, shall be retained for a period of five (5) years. Any items in the required website template prescribed by the SEC could be added or removed any time as the need arises. The Bank shall include media and analysts' briefings as channels of communication to ensure the timely and accurate dissemination of public, material and relevant information to its shareholders and other				

		investors.			
		from its various stakehold services as well as to accommanagement of the Bank, matters, while remaining existing laws on the secret matter, stakeholder engage contact details) of Custor customer-related concert (CAD)/Investor Relations Division (CCD) for all other Corporate Governance Manages 65-66 Corporate Website – Company Corporate Website – Investigation of Corporate Websi	anual – Section 6. Disclosure pany Disclosures	es, products, and formation on the ther Bank-related limitations under privacy. For this notlines and other e maintained for Affairs Division Communications **E Transparency,	
Supplemental to Recommendation 8.1					
1. Company distributes or makes available annual and quarterly consolidated reports, cash flow statements, and special audit	COMPLIANT	-	e SEC and PSE reportorial req and accessible in our corpora	• • • • • • • • • • • • • • • • • • •	
revisions. Consolidated financial statements are published within ninety		SEC Report	Date Submitted to SEC/PSE	No. of days	
(90) days from the end of the fiscal year, while interim reports are published within		SEC Form 17-A (Dec. 2024)	April 14, 2025	105 days*	
forty five (45) days from the end of the reporting period.		SEC Form 17-Q (Sep. 2024)	November 14, 2024	45 days	

		SEC Form 17-Q (Jun.	August 14, 2024	45 days	
		2024)	August 14, 2024	45 uays	
		SEC Form 17-Q (Mar 2024)	May 14, 2024	45 days	
		*Although the SEC Form 17- of the year 2024, the Bar Statements which contain the filed on March 18, 2024 and within the 90 calendar day-re	nk's Preliminary and Defining Bank's Audited Financial d March 25, 2024, respective equired submission.	tive Information Statements were	
		2025 SEC Form 17-A (Annual 2024 SEC Form 17-Q (Third C	•		
		2024 SEC Form 17-Q (Second	l Quarter)		
		2024 SEC Form 17-Q (First Q	uarter)		
		Preliminary Information She	et for April 24, 2025 PSBank	ASM	
		Definitive Information Sheet	t for April 24, 2025 PSBank A	SM page 1	
2. Company discloses in its annual report the principal risks associated with the identity of the company's controlling	COMPLIANT	This is disclosed in the Bank Ownership of Certain Record		-	
shareholders; the degree of ownership concentration; cross-holdings among company affiliates; and any imbalances		Please see the following requirements:	ng links/references show	ing the above	
between the controlling shareholders' voting power and overall equity positions in the company.		2025 SEC Form 17-A (Annua Certain Record and Beneficia			
. ,		PSBank Definitive Information Security Ownership of Ce	-	-	

		Management , Page 9	
Recommendation 8.2			
1. Company has a policy requiring all directors to disclose/report to the company any dealings in the company's shares within three business days.	COMPLIANT	Under the Bank's Policy Against Insider Trading, reporting insiders are required to disclose their and their associates' initial beneficial ownership in PSBank shares and any changes thereof within two (2) trading days after their election/appointment in office and from the date	
2. Company has a policy requiring all officers to disclose/report to the company any dealings in the company's shares within three business days.	COMPLIANT	of said changes, respectively. They are likewise prohibited from selling or buying PSBank shares during "blackout periods," i.e., upon obtaining material on non-public information up to two (2) trading days after such information is disclosed. The Bank did not have any trading transactions with reporting insiders and/or their associates in 2024. Directors' level of share ownership and movements from beginning to end of the year 2023 are summarized in theBank's2024 Annual Report. Policy on Insider Trading 2024 Annual Report — Insider Trading and Roll Forward of Common Shares, Page 35	
Supplement to Recommendation 8.2			
1. Company discloses the trading of the corporation's shares by directors, officers (or persons performing similar functions) and controlling shareholders. This includes the disclosure of the company's purchase of its shares from the market. (e.g. share buy-back program)	COMPLIANT	Information regarding PSBank's top 100 shareholders is disclosed in our corporate website. Also, Directors' level of share ownership and movements from beginning to end of the year 2024 are summarized in the Bank's 2024 Annual Report. There were no shares buy-back made in 2024. Corporate Website – Top 100 Stockholders List Corporate Website – Conglomerate Map	
		2024 Annual Report – Insider Trading and Roll Forward of Common	

		Shares, Page 35	
Recommendation 8.3			
1. Board fully discloses all relevant and material information on individual board members to evaluate their experience and qualifications, and assess any potential conflicts of interests that might affect their judgement.	COMPLIANT	PSBank Directors' academic qualifications, share ownership in the company, memberships in other boards, other executive positions, professional experiences, expertise and relevant trainings attended are all disclosed through our corporate website and in our 2024 Annual Report. Corporate Website – Board of Directors Corporate Website – Board Committee Members 2024 Annual Report – Board of Directors, Pages 48-51 2024 Annual Report – Roll Forward of Common Shares, Page 35 2024 Annual Report – Board Oversight, Page 39-42 2024 Annual Report – Board Committees, Page 40	
2. Board fully discloses all relevant and material information on key executives to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgement.	COMPLIANT	PSBank key officers' academic qualifications, share ownership in the company, memberships in other boards, other executive positions, professional experiences, expertise and relevant trainings attended are all disclosed through our corporate website andinour2024Annual Report. Corporate Website - Company Disclosures - Securities and Exchange Commission Form 23-A/B - Initial Statement of Beneficial Ownership of Various Employees 2024 Annual Report - Board Oversight, Page 39-42 2024 Annual Report - Senior Officer, Pages 52-57	

Recommendation 8.4			
1. Company provides a clear disclosure of its policies and procedures for setting Board remuneration, including the level and mix of the same.	COMPLIANT	Our directors and officers are provided with an industry competitive compensation package to attract, motivate, and retain highly qualified people. The salary scales of our officers, including that of our President or Chief Executive Officer (our sole Executive Director), are generally	
2. Company provides a clear disclosure of its policies and procedures for setting executive remuneration, including the level and mix of the same.	COMPLIANT	based on the nature of their jobs, positions and ranks. These are reviewed annually vis-à-vis annual performance scorecards so structured to achieve business objectives and adjusted as needed, based on performance.	
		Our compensation package for non-officers/rank-and-file employees is in accordance with labor law requirements and is linked to both performance and our contractual obligation under a collective bargaining agreement which include loyalty bonuses for long-term employees.	
		We also grant fixed bonuses, including a 13th-month pay in accordance with law and performance bonus (non-guaranteed) based on our overall performance, individual performance and market conditions.	
		Our Board, through its Corporate Governance Committee, sees to it that this remuneration strategy is regularly reviewed to ensure that the policy is commensurate with corporate and individual performance, aligned with our long-term interests, compliant with labor laws and regulations, and benchmarked against our industry peers and other market considerations, while also maintaining internal equity.	
		Except for the President/Chief Executive Officer (our sole Executive Director), each director receives a monthly professional fee for attending Board and committee meetings. This is also in consideration of their valuable contributions in the formulation of our Bank's overall strategy.	
		Corporate Governance Manual – Section 5. Remuneration Policy, Pages 65	

3. Company discloses the remuneration on an individual basis, including termination and retirement provisions.	NON-COMPLIANT	PSBank Definitive Information Statement for April 24, 2025 ASM – Our Remuneration Policy, Page 47 2024 Annual Report – Our Remuneration Policy, Page 45 The Bank discloses annual remuneration of its directors and executive officers on an aggregate basis only. PSBank Definitive Information Statement for April 25, 2024ASM – Item 6. Compensation of Directors and Executive Officers, Pages 24-25	The Bank discloses information on the remuneration of its directors and executives based on the existing disclosure rules of the SEC and PSE, while duly respecting their right to data privacy and with due consideration to their security.
Recommendation 8.5 1. Company discloses its policies governing	COMPLIANT	Our Related Party Transactions Policy is disclosed through our corporate	
Related Party Transactions (RPTs) and other unusual or infrequently occurring transactions in their Manual on Corporate Governance.	CONFLIANT	website. Among other requirements, the said policy strictly prohibits a director and/or officer of the Bank from engaging in any Board, RPTC/RPTMC or other committee discussions or approval of any transaction in which he/she and/or his/her related parties is (are) involved. It also requires that such director or officer concerned must provide to the Board/RPTC/RPTMC all material information reasonably requested about the transaction. Corporate Website -Related Party Transactions Policy PSBank Definitive Information Statement for April 24, 2025 ASM — Our Core Governance Policies-Fairness, Pages 33-36	
2. Company discloses material or significant RPTs reviewed and approved during the year.	COMPLIANT	In 2024, all significant/material related party transactions (RPTs) of the Bank, which are all disclosed through our 2024Annual Report, passed through the Board-level Related Party Transactions Committee (RPTC).	
		All material RPTs of the Bank in2024were approved by the Board of	

		Directors and to be ratified by its stockholders in its annual stockholders'	
		meeting scheduled on April24, 2025.	
		2024 Annual Report – Core Governance Policies, Page 32-36	
		2024 Annual Report – Material Related Party Transactions, Pages 33-34	
Supplemental to Recommendation 8.5			
1. Company requires directors to disclose C	OMPLIANT	Our Corporate Governance Manual includes a Conflict of Interest Policy	
their interests in transactions or any other		which provides that: "To ensure that the Bank's interests are duly	
conflict of interests.		safeguarded, this policy requires all employees to make sure that their	
		personal interests and those of their affiliates do not conflict with the	
		duties which they perform for the Bank or with the duties which the Bank	
		perform for its clients. This policy prohibits employees from venturing	
		into certain conflict of interest situations and mandates disclosure	
		procedures in case of possible/potential conflict of interest scenarios."	
		Further, our Corporate Governance Manual likewise requires our	
		directors to: "Conduct fair business transactions with the Bank and to	
		ensure that personal interest does not bias Board decisions. Directors	
		should, whenever possible, avoid situations that would give rise to a	
		conflict of interest. If transactions with the Bank cannot be avoided, it	
		should be done in the regular course of business and upon terms not less	
		favorable to the Bank than those offered to others. The basic principle to	
		be observed is that a director should not use his position to make profit	
		or to acquire benefit or advantage for himself and/or his related	
		interests. He should avoid situations that would compromise his	
		impartiality."	
		Our Corporate Governance Manual also makes reference to our Policy	
		on Interlocking Positions aimed at achieving "an effective governance	
		process in place to ensure that the benefits of having directors or officers	
		with interlocking positions in other entities are optimized, that the	
		concerned directors or officers devote sufficient time and attention	

		1	
		necessary to effectively carry out their duties and responsibilities, and	
		that excessive concentration of economic power, unfair competitive	
		advantage, abusive practices, and conflict of interest situations are	
		prevented."	
		Finally, our RPT Policy strictly requires, among others, the prohibition of	
		a director and/or officer of the Bank to engage in any Board,	
		RPTC/RPTMC or other committee discussions or approval of any	
		transaction in which he/she and/or his/her related parties is (are)	
		involved. It is also requires that such director or officer concerned must	
		disclose and provide to the Board/RPTC/RPTMC all material information	
		reasonably requested about the transaction.	
		Corporate Governance Manual – Section 12. Conflict of Interest Policy,	
		Page 68	
		Corporate Governance Manual – Specific Duties and Responsibilities of a	
		Director, Page 43-44	
		Corporate Governance Manual – Interlocking Directorships and/or	
		Officerships, Pages 41-42	
		Corporate Website – Related Party Transactions Policy	
Optional: Recommendation 8.5			
1. Company discloses that RPTs are	COMPLIANT	The Bank's RPTs are disclosed in our Annual Report and corporate	
conducted in such a way to ensure that		website.	
they are fair and at arms' length.			
		Corporate Website – Related Party Transactions Policy	
		2024 Annual Report – Material Related Party Transactions, Pages 33-34	
Recommendation 8.6			
1. Company makes a full, fair, accurate,	COMPLIANT	No significant bank assets were disposed of or acquired in 2024.	

and timely disclosure to the public of every material fact or event that occur, particularly on the acquisition or disposal of significant assets, which could adversely affect the viability or the interest of its shareholders and other stakeholders.		However, we ensure that all material fact/information, acts, events or development about the Bank which may be expected to impact an investor's decision to buy, sell or hold their securities are duly disclosed by the Bank through the submission of SEC Form 17-C which is simultaneously uploaded/disclosed through the Bank's corporate website. Corporate Website – Company Disclosure	
2. Board appoints an independent party to evaluate the fairness of the transaction price on the acquisition or disposal of asset.	COMPLIANT	No significant assets were disposed of or acquired by Bank in 2024 which would require the appointment of an independent party to evaluate the transaction's fairness. However, in such cases, we ensure that our Board of Directors appoints an independent party to evaluate the fairness of the transaction price on the acquisition or disposal of assets. Corporate Governance Manual – Section 6. Disclosure and Transparency, Page 65-66	
Supplemental to Recommendation 8.6			
1. Company discloses the existence, justification and details on shareholder agreements, voting trust agreements, and such other agreements that may impact on the control, ownership and strategic direction of the company.	COMPLIANT	As disclosed in our Annual Report, there is no such person who holds more than 5% of the Bank's securities under a voting trust or similar agreement. 2025 SEC Form 17-A (Annual Report)— Voting Trust Holders of 5% or more, Page 55 PSBank Definitive Information Statement for April 24, 2025 ASM — Voting Trust Holders of 5% or more, Page 10	
Recommendation 8.7	CONADULANT	Our Comparete Coverness Manual compares a controlle suide and	
1. Company's corporate governance policies, programs and procedures are contained in its manual on Corporate Governance (MCG)	COMPLIANT	Our Corporate Governance Manual serves as a valuable guide and reference in our implementation of all corporate governance rules and regulations, and standards of both the BSP and SEC. It was duly submitted to the SEC and is regularly reviewed/updated and posted in	
2. Company's MCG is submitted to the SEC	COMPLIANT	our corporate website.	

and PSE			
3. Company's MCG is posted on its company website.	COMPLIANT	Corporate Governance Manual	
Supplemental to Recommendation 8.7			
1. Company submits to the SEC and PSE an updated MCG to disclose any changes in its corporate governance practices.	COMPLIANT	The Bank, in compliance with SEC Memorandum Circular No. 19, series of 2016, submitted to SEC on May 12, 2017, a copy of its updated Corporate Governance for PLCs. Said manual is regularly updated on an annual basis and is posted in the Bank's corporate website. Corporate Governance Manual	
Optional: Principle 8			
1. Does the company's Annual Report disclose the following information:	COMPLIANT	Please see below links in our 2024 Annual Report showing the required information:	
a. Corporate Objectives	COMPLIANT	2024 Annual Report – President's Report, Pages 6-7	
b. Financial performance indicators	COMPLIANT	2024 Annual Report – Financial Highlights, Pages 8-9	
c. Non-financial performance indicators	COMPLIANT	2024 Annual Report – Product Innovations; Process Improvements; People Experience Pages 10-15 2024 Annual Report – President's Report, Pages 6-7	
d. Dividend Policy	COMPLIANT	2024 Annual Report – Our Dividend Policy, Page 46-47	
e. Biographical details (at least age, academic qualifications, date of first appointment, relevant experience, and other directorships in listed companies) of all directors	COMPLIANT	2024 Annual Report – Board of Directors, Pages 48-51	
f. Attendance details of each director in all directors meetings held during the year	COMPLIANT	2024 Annual Report – Board Committees, Page 40	
g. Total remuneration of each member of	NON-COMPLIANT	The Bank discloses annual remuneration of its directors on an aggregate	The Bank discloses information

the board of directors		basis only. 2024 Annual Report – Our Remuneration Policy, Page 45 2025 SEC Form 17-A (Annual Report) – Item 10. Executive Compensation, Page 52	on the remuneration of its directors based on the existing disclosure rules of the SEC and PSE, while duly respecting their right to data privacy and with due consideration to their security.
2. The Annual Report contains a statement confirming the company's full compliance with the Code of Corporate Governance and where there is non-compliance, identifies and explains reason for each such issue.	COMPLIANT	As mentioned in our 2024 Annual Report, the Bank fully and continually complies with the material requirements of the SEC's Revised Code of Corporate Governance for Publicly-Listed Companies as embodied in its Board-approved Corporate Governance Manual. 2024 Annual Report – Our Governance Vanguards, Page 44	
3. The Annual Report/Annual CG Report discloses that the board of directors conducted a review of the company's material controls (including operational, financial and compliance controls) and risk management systems.	COMPLIANT	The Audit Committee is delegated by the Board of Directors (Board) to provide independent oversight on the Bank's financial reporting process, corporate governance, risk management, and control processes; internal and external audit functions; and monitoring of compliance with Bank policies and Code of Conduct and applicable laws, rules, and regulations. 2024 Annual Report – Audit Committee Report, Page 31	
4. The Annual Report/Annual CG Report contains a statement from the board of directors or Audit Committee commenting on the adequacy of the company's internal controls/risk management systems.	COMPLIANT	The Audit Committee Report's confirmation that the Bank's risk management and internal control processes are generally established, adequate and are operating properly is contained in our 2024 Annual Report. 2024 Annual Report – Audit Committee Report, Page 31	
5. The company discloses in the Annual Report the key risks to which the company is materially exposed to (i.e., financial, operational including IT, environmental,	COMPLIANT	Good risk management does not imply avoiding all risks at all cost. It means making well-informed decisions regarding the risks we want to take in pursuit of our goals and the measures to mitigate those risks. We design our risk management policies, not as an isolated add-on process,	

social, economic).	but as embedded in our strategy design and execution.	
	The Bank's key risks are the following:	
	1. Credit Risk	
	2. Credit Concentration Risk	
	3. Market Risk	
	4. Trading Market Risk	
	5. Interest Rate Risk	
	6. Liquidity Risk	
	7. Operational Risk	
	8. Technology Risk	
	9. Legal Risk	
	10. Regulatory Risk	
	11. Strategic Risk	
	12. Reputational Risk	
	13. Risks Related to Trust Business	
	14. Environmental and Social Risk	
	2024 Annual Report – Risk Management, Page 24-30	
Drive into O. The correspond should establish story	dards for the appropriate selection of an external auditor, and exercise effective exercise	

Principle 9: The company should establish standards for the appropriate selection of an external auditor, and exercise effective oversight of the same to strengthen the 'external auditor's independence and enhance audit quality.

Recommendation 9.1				
1. Audit Committee has a robust process	COMPLIANT	As set forth in our Audit Committee Charter, the Audit Committee		
for approving and recommending the		recommends to the Board of Directors for approval, subject to the		
appointment, reappointment, removal and		ratification of the shareholders, the appointment, reappointment,		
fees of the external auditors.		dismissal and fees of the external auditor who must be duly accredited by		
		the Securities and Exchange Commission (SEC) and included in the list of		
		the selected external auditors for BSP-supervised Fls. The Audit		
		Committee reviews and evaluates the qualifications, performance,		
		integrity, independence and objectivity of the external auditor and its		

		lead audit partner primarily responsible for the audit of the Bank's financial accounts. It also reviews and monitors the external audit process' overall effectiveness, independence and objectivity taking into consideration the relevant Philippine professional and regulatory requirements. It reviews and monitors the external auditor's suitability and effectiveness on an annual basis. Audit Committee Charter – External Auditor, Page 6 Corporate Governance Manual – External Auditor, Pages 64 2024 Annual Report – Audit Committee Report, Page 31	
2. The appointment, reappointment, removal and fees of the external auditor is recommended by the Audit Committee, approved by the Board and ratified by the shareholders.	COMPLIANT	As set forth in our Audit Committee Charter, the Audit Committee recommends to the Board of Directors for approval, subject to the ratification of the shareholders, the appointment, reappointment, dismissal and fees of the external auditor who must be duly accredited by the Securities and Exchange Commission (SEC) and included in the list of the selected external auditors for BSP-supervised FIs.	
		Thus, in connection with the Annual Stockholders' Meeting (ASM) held on April 24, 2025, we advised SEC and PSE that 100% of the stockholders present and represented by proxy voted in favor of the appointment of SGV and Company as our External Auditor for 2025-2026. Audit Committee Charter – External Auditor, Page 6	
		Corporate Governance Manual – Shareholders' Rights and Protection of Minority Stockholders' Interests, Page 22	
		Corporate Governance Manual – External Auditor, Pages 64 PSBank 2025 ASM Results – Item No. 5 Appointment of the External Auditor for 2024-2025, Page 4	

3. For removal of the external auditor, the reasons for removal or change are disclosed to the regulators and the public through the company website	COMPLIANT	The reason/s for any resignation, dismissal or cessation from service and the date thereof of an external auditor is to be reported in the Bank's annual and current reports. Said report shall include a discussion of any disagreement with said former external auditor on any manner of accounting principles or practices, financial statement disclosure or auditing scope or procedure. Audit Committee Charter – External Auditor, Page 6 Corporate Governance Manual – External Auditor, Pages 64	
Supplement to Recommendation 9.1			
1. Company has a policy of rotating the lead audit partner every five years.	COMPLIANT	As stated in our Corporate Governance Manual, "The Bank's external auditor shall be rotated or the handling partner shall be changed every five (5) years or earlier." Corporate Governance Manual – External Auditor, Page 64	
Recommendation 9.2			
1. Audit Committee Charter includes Audit Committee's responsibility on: i. assessing the integrity and independence of external auditors; ii. exercising effective oversight to review and monitor the external auditor's independence and objectivity; and iii. exercising effective oversight to review and monitor the effective of the audit process taking into consideration relevant Philippine professional and regulatory requirements.	COMPLIANT	As stated in our Audit Committee Charter under Specific Duties and Responsibilities, one of the responsibilities of the Audit Committee is to review and evaluate the qualifications, performance, independence, and objectivity of the external auditor and its lead audit partner primarily responsible for the audit of the Bank's financial accounts. It also reviews and monitor external audit process' overall effectiveness, independence and objectivity, taking into consideration relevant Philippine professional and regulatory requirements. It also reviews and monitors the external auditor's suitability and effectiveness on an annual basis. Audit Committee Charter – External Auditor, Page 6	

2. Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.	COMPLIANT		
Supplement to Recommendation 9.2			
1. Audit Committee ensures that the external auditor is credible, competent and has the ability to understand complex related party transactions, its counterparties, and valuations of such transactions. 2. Audit Committee ensures that the external auditor has adequate quality control procedures.	COMPLIANT	As stated in our Audit Committee Charter under Specific Duties and Responsibilities, "The Audit Committee is tasked to review and evaluate the qualifications, performance, integrity, independence, and objectivity of the external auditor. "Further, The Audit Committee is tasked to review and monitor external audit process' overall effectiveness, independence, and objectivity as well as review and monitor the external auditor's suitability and effectiveness on an annual basis." Audit Committee Charter – External Auditor, Page 6	
Recommendation 9.3			
1. Company discloses the nature of non-audit services performed by its external auditor in the Annual Report to deal with the potential conflict of interest.	COMPLIANT	The Bank disclosed in its SEC Form 17-A for the year 2024 that the Bank has engaged the services of external auditor for compliance, advice, planning and other form of services during the last three (3) years. These non-audit services pertain to professional services rendered for the Annual Stockholders Meeting. Nonetheless, to ensure that the existing arrangements do not compromise our external auditor's independence, separate engagement agreements and teams handled the said services. 2025 SEC Form 17-A (Annual Report) – Item 7. Financial Statements, Page 43	
2. Audit Committee stays alert for any potential conflict of interest situations, given the guidelines or policies on non-	COMPLIANT	Our Audit Committee Charter states, under D. External Audit, #8,that the Audit Committee is tasked to: "Evaluate and determine non-audit works to be performed by the external auditor and review periodically the fees	

audit services, which could be viewed as impairing the external auditor's objectivity.		paid for such services in relation to their significance to the total annual income of the external auditor and to the Bank's total expenditure on consultancy. Disallow any non-audit work that will conflict with the external auditor's duties or may pose a threat to his independence. The non-audit work, if allowed, should be disclosed in the Bank's Annual Report and Annual Corporate Governance Report." Audit Committee Charter – External Auditor, Page 7	
Supplement to Recommendation 9.3			
Fees paid for non-audit services do not outweigh the fees paid for audit services.	COMPLIANT	In 2024, non-audit fees paid by the Bank to its external auditors amounting to Php44, 000 did not outweigh its audit-related fees totalling Php3.004 Million. These non-audit fees pertain to professional services rendered for the Bank's Annual Stockholders Meeting while audit-related fees pertain to regular year-end financial statement audits. Nonetheless, to ensure that the existing arrangements do not compromise our external auditor's independence, separate engagement agreements and teams handled the said services. PSBank Definitive Information Statement for April 24, 2025 ASM – Tax and All Other Fees of External Auditor, Pages 65	
Additional to Recommendation 9.3			
Company's external audit is duly accredited by the SEC under Group A category.	COMPLIANT	 Name of the audit engagement partner: Veronica Mae A. Arce Accreditation number: SEC Partner Accreditation No. 0117208-SEC (Group A) SEC Firm Accreditation No. 0001-SEC (Group A) Validity of accreditation: Valid to cover audit of 2021 to 2025 financial statements of 	

		SEC covered institutions	
		 Name, address, contact number of the audit firm: SyCip, Gorres, Velayo & Co., 6760 Ayala Avenue, Legaspi Village Makati City, 1226, Philippines (632) 8891 0307 2024 Audited Financial Statements – Independent Auditor's Report, Page 19 	
2. Company's external auditor agreed to be subjected to the SEC Oversight Assurance Review (SOAR) Inspection Program conducted by the SEC's Office of the General Accountant (OGA)	COMPLIANT	SGV & Co. is a covered firm under SEC Memorandum Circular No. 9, series of 2017 re: Rules and Regulations on the Implementation of the Securities and Exchange Commission (SEC) Oversight Assurance Review Inspection Program. SEC has performed its latest review/inspection in August 2022.	
Principle 10: The Company should ensure tha	t the material and rep	portable non-financial and sustainability issues are disclosed.	
Recommendation 10.1			
1. Board has a clear and focused policy on the disclosure of non-financial information, with emphasis on the management of economic, environmental, social and governance (EESG) issues of its business, which underpin sustainability.	COMPLIANT	More than just its participation to CSR activities, the Bank aims to be socially responsible in all its dealings with the communities where it operates. As such, it shall ensure that its interactions serve its environment and stakeholders in a positive and progressive manner that is fully supportive of its comprehensive and balanced development. It shall ensure that its value chain is environmentally friendly and is consistent with promoting sustainable development. It shall exert efforts to interact positively with the communities in which it operates. Guided by SEC and BSP rules & regulations and standards, the Bank shall	

have a clear and focused policy on the disclosure of material and reportable non-financial information, with emphasis on the management of Economic, Environmental, Social and Governance (EESG) issues of its business, which underpin sustainability. For this matter, the Bank adopts a globally recognized standard and framework in reporting sustainability

		and non-financial issues.	
		Corporate Governance Manual – Sustainability Reporting, Pages 69	
		2024 Annual Report – Sustainability – Embracing Sustainability, Page 16-23	
Company adopts a globally recognized standard/framework in reporting sustainability and non-financial issues.	COMPLIANT	The Bank previously engaged Trucost (part of S&P Global) to review its process of reporting of environmental, social, and governance (ESG) impacts. The Bank was able to measure its baseline ESG impact that it can use to track progress against ESG-related activities over time. The results of this report are in line with common sustainability reporting frameworks and can be used for further disclosures in alignment with GRI, CDP, SASB and TCFD, among others, and can satisfy the sustainability reporting requirements of the SEC and PSE. For the year 2024, we filed our ESG/Sustainability report on April 14, 2025. 2025 SEC Form 17-A (Annual Report) – Our Sustainability Report 2024 Annual Report – Sustainability – Embracing Sustainability, Page 16-23	
Principle 11 . The company should maintain informed decision-making by investors, stake	•	nd cost-efficient communication channel for disseminating relevant informate erested users.	ion. This channel is crucial for
Recommendation 11.1			
1. Company has media and analysts' briefing as channels of communication to ensure the timely and accurate	COMPLIANT	The following are the communication channels used by the Bank in disseminating information to the public and to all its stakeholders: Branches, ATMs, Customer Updates newsletter, Statements of Account,	

SMS and e-mail blasts, Annual Report, Corporate Website, Flyers,

Brochures, Sales Kits, Media Releases, PSE disclosures.

PSBank Corporate Website

dissemination of public, material and

relevant information to its shareholders

and other investors.

		PSBank Company Disclosures	
		PSBank Financial Reports	
Supplemental to Principle 11			
Company has a website disclosing up-to- date information on the following:			
a. Financial statements/reports (latest quarterly)	COMPLIANT	Quarterly financial results are immediately disclosed to PSE and SEC after the approval by the Board. Quarterly and year-end financial statements and detailed management's discussion and analysis are filed within 45 and 105 calendar days, respectively from the end of the financial period, in compliance with SEC and PSE rules. These quarterly reports are disclosed in our corporate website. PSBank Financial Reports	
b. Material provided in briefings to analysts and media	COMPLIANT	PSBank Corporate Website PSBank Financial Reports – Press Releases	
c. Downloadable annual report	COMPLIANT	2024 Annual Report	
d. Notice of ASM and/or SSM	COMPLIANT	PSBank ASM and Record Date 2025	
e. Minutes of ASM and/or SSM	COMPLIANT	Minutes of the Annual Stockholders' Meeting	
f. Company's Articles of Incorporation	COMPLIANT	2010 Amended Articles of Incorporation and By-Laws 2014 Amended Articles of Incorporation	
Additional Recommendation to Principle 11			
1. Company complies with SEC-prescribed	COMPLIANT	PSBank complies with the SEC-prescribed website template:	

website template		PSBank Corporate Website	
1	Interna	al Control System and Risk Management Framework	
Principle 12. To ensure the integrity and property	er governance in th	e conduct of its affairs, the company should have a strong and effective interna	l control system and enterprise
risk management framework.			
Recommendation 12.1			
Company has an adequate and effective internal control system in the conduct of its business.	COMPLIANT	 The Bank has adequate and effective internal control system as evidenced by the following: Board-level Committees charged with oversight functions. Senior Management Team responsible for the Bank's operations and business affairs. Established policies and procedures approved by the Board Existence of internal audit function that complies with the international auditing standards; coordinates with the other internal and external assurance providers; and reviews the processes to determine if these are generally established and functioning as intended. Existence of risk management framework that includes activities such as identification, evaluation, and monitoring of risks. Existence of compliance function that implements a dynamic and responsive compliance risk management system designed to specifically identify and mitigate compliance risks that may erode the franchise value of the Bank. 	
2. Company has an adequate and effective enterprise risk management framework in the conduct of its business.	COMPLIANT	The Bank has an adequate and effective Enterprise Risk Management (ERM) framework in the conduct of its business. The Bank's ERM framework encompasses its policies and strategies to identify, measure, manage and limit risks that may arise in the areas of deposit taking, lending, securities investment and trading and foreign exchange and operational support. Our risk appetite is defined by a set of qualitative standards and quantitative metrics aimed at maintaining	

		strong capital and liquidity position, stable funding, good risk-reward balance, acceptable business practices and dynamic compliance culture. Our risk metrics allow us to monitor our risk exposure under normal and stressed scenarios against established trigger levels and limits. Predefined approval hierarchy and escalation processes apply during breach of our risk limits. Reports on the Bank's risk profile are presented to the Senior Management and the Board of Directors. These are all contained in the Board-approved risk management manuals. These are revisited on an annual basis, or more frequently based on the changing risk environment and evolving regulatory landscape. Corporate Governance Manual – Risk Management, Pages 60-61 Enterprise Risk Management Policy 2024 Annual Report – Risk Management, Page 24	
1. Company has a formal comprehensive enterprise-wide compliance program covering compliance with laws and relevant regulations that is annually reviewed. The program includes appropriate training and awareness initiatives to facilitate understanding, acceptance and compliance with the said issuances. Optional: Recommendation 12.1	COMPLIANT	Our Compliance Program adopts a three-pronged, risk-based approach to effectively manage our compliance risks by ensuring compliance with pertinent banking laws, rules and regulations, codes of conduct, policies and standards of good practice. Our Bank Compliance Program is reviewed and updated on an annual basis. Corporate Governance Manual – Section 3. Compliance System, Risk Management and Independent Assurance, Pages 58-64 PSBank Definitive Information Statement for April 24, 2025 ASM – Compliance, Page 46 2024 Annual Report – Compliance, Page 44	

1. Company has a governance process on IT issues including disruption, cyber security, and disaster recovery, to ensure that all key risks are identified, managed and reported to the board.	COMPLIANT	PSBank's Information Security Governance provides assurance that information security strategies are aligned with and supports the business objectives and the strategic direction of the Board and Senior Management. It aims to continually strengthen the Bank's security landscape by implementing security controls and establishing a robust information security culture. PSBank also has an IT Business Continuity and Disaster Recovery Plan in place that is regularly tested and enhanced to ensure continuity of its critical operations.	
		Please refer to our IT Governance Framework as posted in our corporate website. Information Technology (IT) Governance Framework	
Recommendation 12.2			
1. Company has in place an independent internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the company's operations.	COMPLIANT	As discussed in our Corporate Governance Manual, the Bank has an internal audit function which constitutes the third line of defense in the system of internal control. It is an independent, objective assurance and consulting function established to examine, evaluate and improve the effectiveness of internal control, risk management and governance systems and processes, which helps management and the Board of Directors in protecting the Bank and its reputation. It shall both assess and complement operational management, risk management, compliance and other control functions. This function is being served by the Bank's Internal Audit Group (IAG). Corporate Governance Manual — Internal Controls and Independent Assurance, Pages 62-64	
Recommendation 12.3			

1. Company has a qualified Chief Audit	COMPLIANT	PSBank's Internal Audit Group (IAG) is headed by Vice President Mr.	
Executive (CAE) appointed by the Board.		Sherwin U. Lee as our Chief Audit Executive (CAE). As CAE, he reports	
, , , ,		functionally to the Board through the Audit Committee and	
		administratively to the President. The CAE oversees and is responsible for	
		the internal audit activities of the Bank, including any portion that may	
		be outsourced to a third party service provider.	
		The CAE confirms annually to the Board the organizational independence	
		of the internal audit activity.	
		The following are the responsibilities of the CAE, among others:	
		1. Periodically reviews the Internal Audit Charter and presents it to	
		Senior Management and the Audit Committee and Board for approval;	
		2. Establishes a risk-based internal audit plan, including policies and	
		procedures, to determine the priorities of the internal audit activity, consistent with the Bank's goals;	
		3. Communicates the internal audit activity's plans, resource	
		requirements and impact of resource limitations, as well as significant	
		interim changes, to Senior Management and the Audit Committee for review and approval;	
		4. Spearheads the performance of the internal audit activity to ensure it	
		adds value to the Bank;	
		5. Reports periodically to the Audit Committee on the internal audit	
		activity's performance relative to its plan; and	
		6. Presents findings and recommendations to the Audit Committee and	
		gives advice to Senior Management and the Board on how to improve	
		internal processes.	
		Corporate Governance Manual – Chief Audit Executive, Pages 63-64	
		2024 Annual Report – Internal Audit, Page 44	

		2024 Annual Report – Senior Officers, Pages 52-57	
2. CAE oversees and is responsible for the internal audit activity of the organization, including that portion that is outsourced to a third party service provider.	COMPLIANT	Such a responsibility of the Bank's CAE is discussed in the preceding item. Corporate Governance Manual – Chief Audit Executive, Pages 63-64 2024 Annual Report – Internal Audit, Page 44	
3. In case of a fully outsourced internal audit activity, a qualified independent executive or senior management personnel is assigned the responsibility for managing the fully outsourced internal audit activity.	COMPLIANT	The Bank's internal audit activity is not being outsourced. Nonetheless, as stated in our Corporate Governance Manual, in case of a fully outsourced internal audit activity, a qualified independent executive or Senior Management personnel will be assigned the responsibility for managing the fully outsourced internal audit activity. Corporate Governance Manual – Chief Audit Executive, Page 63-64	
Recommendation 12.4			
Company has a separate risk management function to identify, assess and monitor key risk exposures.	COMPLIANT	As discussed in our Corporate Governance Manual, the Bank has a separate risk management function to identify, assess and monitor key risk exposures. The risk management function involves the following activities, among others:	
		 Defining a risk management strategy; Identifying the key risk exposures and assessing and measuring the extent of risk exposures of the Bank and its trust operations; Identifying and analyzing key risk exposures relating to economic, environmental, social and governance (EESG) factors and the achievement of the Bank's strategic objectives; Evaluating and categorizing each identified risk using the Bank's predefined risk categories and parameters; Establishing a risk register with clearly defined, prioritized and 	

		residual risks; 6. Developing a risk mitigation plan for the most important risks to the Bank, as defined by the risk management strategy; 7. Monitoring the risk exposures and determining the corresponding capital requirement in accordance with the Basel capital adequacy framework and based on the Bank's internal capital adequacy assessment on an on-going basis; 8. Monitoring and assessing decisions to accept particular risks whether these are consistent with Board-approved policies on risk tolerance and the effectiveness of the corresponding risk mitigation measures; 9. Communicating and reporting significant risk exposures including business risks (e.g., strategic, compliance, operational, financial and reputational risks), control issues and risk mitigation plan to the Risk Oversight Committee (ROC); 10. Monitoring and evaluating the effectiveness of the Bank's risk management processes; and 11. Reporting on a regular basis to senior management, Risk Oversight Committee (ROC) and Board of Directors of the results of assessment and monitoring. Corporate Governance Manual – Risk Management, Pages 60-61	
Supplement to Recommendation 12.4			
Company seeks external technical support in risk management when such competence is not available internally. December 12.5.	COMPLIANT	The Bank outsources for consulting and knowledge transfer services on risk modeling and tools, as needed.	
Recommendation 12.5			
1. In managing the company's Risk Management System, the company has a Chief Risk Officer (CRO), who is the ultimate champion of Enterprise Risk Management (ERM).	COMPLIANT	The Bank's Chief Risk and Sustainability Officer (CRSO) is Senior Vice President Ms. Edeza A. Que. She is a graduate of BS Statistics with Honors and MS Statistics from the University of the Philippines and has joined the Bank since October 2005. As the ultimate champion of the Bank's Enterprise Risk Management	

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		(ERM), the following are her duties and responsibilities, among others:	
		 Supervises the entire ERM process and spearheads the development, implementation, maintenance and continuous improvement of ERM processes and documentation; Communicates top risks and the status of the implementation of risk management strategies and action plans to the Risk Oversight Committee; Collaborates with the President/CEO in updating and making recommendations to the Risk Oversight Committee; Suggests ERM policies and related guidance, as may be needed; and Provide insights on the following: Risk management processes are performing as intended; Risk measures reported are continuously reviewed by risk owners for effectiveness; and Established risk policies and procedures are being complied with. Corporate Governance Manual – Chief Risk Officer, Pages 61-62 	
		2024 Annual Report – Senior Officers, Pages 52-57	
2 CPO has adequate authority stature	COMPLIANT	Our CDSO as the ultimate champion of the Bank's Enterprise Disk	
2. CRO has adequate authority, stature, resources and support to fulfill his/her responsibilities	COMPLIANT	Our CRSO, as the ultimate champion of the Bank's Enterprise Risk Management (ERM), has the sufficient stature, authority and seniority within the Bank. This is assessed based on her ability to influence decisions that affect the Bank's exposure to risk. Our CRO has the ability, without compromising her independence, to engage in discussions with the Board, President and other senior management on key risk issues and to access such information as she deems necessary to form her judgment. The Bank's CRO meets with the Board/Risk Oversight Committee on a regular basis and such meetings is duly minuted and adequately documented.	
		Corporate Governance Manual – Chief Risk Officer, Pages 61-62	

		2024 Annual Report – Risk Management, Page 24				
Additional Recommendation to Principle 12	dditional Recommendation to Principle 12					
1. Company's Chief Executive Officer and Chief Audit Executive attest in writing, at least annually, that a sound internal audit, control and compliance system is in place and working effectively.	NON-COMPLIANT	The Chief Audit Executive (CAE) provides an annual report to the Board of Directors thru the Audit Committee on the adequacy and effectiveness of the Bank's control processes and the overall assessments on the adherence to applicable laws, rules, and regulations. 2024 Annual Report – Audit Committee Report, Page 31	The President's attestation on the soundness and effectiveness of internal audit, control, and compliance systems is not in writing. This is rather handled by the Internal Audit Group (IAG) and the Audit Committee (AC) only in order to preserve independence. However, demonstration of sound internal audit, control and compliance system include: Reporting of the CAE to the Board thru the Audit Committee that achieved the organizational independence of the internal audit function. Direct and regular interaction of the CAE with the Board and the President. Regular reporting by the CAE to the Audit Committee and the President on the results			

			of audit engagements of the adequacy an effectiveness of the control process and compliance with regulations.	nd ne nd
		vating a Synergic Relationship with Shareholders		
Principle 13: The company should treat all sh	areholders fairly and	equitably, and also recognize, protect and facilitate the exercise of their rights.		
Recommendation 13.1				
 Board ensures that basic shareholder rights are disclosed in the Manual on Corporate Governance. Board ensures that basic shareholder rights are disclosed on the company's website. 	COMPLIANT	The rights of PSBank's shareholders are duly disclosed in our Corporate Governance Manual which is accessible through our corporate website. Corporate Governance Manual – Shareholders' Rights and Protection of Minority Stockholders' Interests, Pages 22-26 PSBank Corporate Website – Corporate Governance		
Supplement to Recommendation 13.1				
Company's common share has one vote for one share.	COMPLIANT	As stated in the Definitive Information Sheet for our April 24, 2025 Annual Stockholders' Meeting (ASM), the 426,859,416 Common Shares outstanding as of record date February 29, 2024were entitled to one (1) vote per share. PSBank Definitive Information Sheet for April 24, 2025 ASM — Item 4. Voting Securities and Principal Holders Thereof, Page 8-9		
2. Board ensures that all shareholders of the same class are treated equally with respect to voting rights, subscription rights and transfer rights.	COMPLIANT	PSBank's common shares have one vote for one share. This is stated in our By-Laws, Corporate Governance Manual, Notice of Annual Stockholders' Meeting and Definitive Information Statement.		

3. Board has an effective, secure, and efficient voting system.	COMPLIANT	2010 PSBank's Amended By-Laws – Section 5.05 Voting, Page 3 Corporate Governance Manual – Election of Directors, Page 30-31 Corporate Governance Manual – Shareholders' Rights and Protection of Minority Stockholders' Interests, Page 22-26 PSBank Definitive Information Sheet for April 24, 2025 ASM – Item 4. Voting Securities and Principal Holders Thereof, Page 8-9 PSBank Definitive Information Statement for April 24, 2025 ASM – Notice of Annual Stockholders' Meeting, Page 5 Under Sec. 5.05 of the Amended Code of By-Laws, at any stockholders' meeting, voting shall be by shares of stock and not "per capita" unless the law provides otherwise. Cumulative voting shall be used in the election of the members of the Board of Directors and in ratifying corporate acts. Our voting procedures are laid down in our Corporate Governance Manual.	
		2010 PSBank's Amended By-Laws – Section 5.05 Voting, Page 3 Corporate Governance Manual – Shareholders' Rights and Protection of Minority Stockholders' Interests – Voting Procedures, Pages 23 PSBank Definitive Information Sheet for April 24, 2025 ASM – Item 4. Voting Securities and Principal Holders Thereof, Page 8-9 PSBank Definitive Information Sheet for April 24, 2025 ASM – Item 10. Voting Procedures, Page 27	
4. Board has an effective shareholder voting mechanisms such as supermajority or "majority of minority" requirements to	COMPLIANT	The Bank treats all its shareholders fairly and equitably, and also recognizes, protects and facilitates the exercise of their rights. The Board shall respect the rights of the stockholders as provided for in the	

protect minority shareholders against actions of controlling shareholders.		Corporation Code. Voting mechanism is simple majority as per Corporation Code. Our Corporate Governance Manual states:
		 "3. Shareholders' Right and Protection of Minority Stockholders' Interest xxx e. Although all shareholders should be treated equally or without discrimination, the Board should give minority shareholders the right to propose the holding of meetings and the items for discussion in the agenda that relate directly to the business of the corporation. Xxx. f. Minority shareholders should also be allowed to nominate candidates to the Board of Directors." Corporate Governance Manual – Shareholders' Rights and Protection of Minority Stockholders' Interests, Page 22-26 PSBank Definitive Information Sheet for April 24, 2025 ASM – Item 4. Voting Securities and Principal Holders Thereof, Page 8-9 PSBank Definitive Information Sheet for April 24, 2025 ASM – Item 10.
5. Board allows shareholders to call a special shareholders' meeting and submit a proposal for consideration or agenda item	COMPLIANT	Voting Procedures, Page 27 Our Corporate Governance Manual further provides that: "3. Shareholders' Right and Protection of Minority Stockholders' Interest
at the AGM or special meeting.		7) Right to put items on the agenda for regular/special stockholders' meetings. The shareholders who, alone or together with other shareholders, hold at least five percent (5%) of the outstanding capital stock of the Bank (a publicly-listed company) shall have the right to include items on the agenda prior to the regular/special stockholder's meeting. Any officer or agent of the Bank who shall unjustly refuse to allow a shareholder or group of shareholders, duly qualified and holding the required to exercise his/her right to

		put items on the agenda shall be liable under Section 158 of the Revised Corporation Code. 8) Right to call for a special stockholders' meeting. Any number of shareholders who hold at least ten percent (10%) of the outstanding capital stock of the Bank shall have the right to call for a Special Stockholders' Meeting, either physically or remotely through allowable means of remote communication, subject to compliance with the guidelines set forth under Section 49 of the Revised Corporation Code, SEC Memorandum Circular No. 07 s2021 re: Calling of Special Stockholders' Meeting and other relevant regulations. Such shareholders should have continuously held their shares for a period of at least one (1) year prior to the receipt by the Corporate Secretary of their written call for a Special Stockholders' Meeting." Corporate Governance Manual – Shareholders' Rights and Protection of Minority Stockholders' Interests, Pages 22-26	
6. Board clearly articulates and enforces policies with respect to treatment of minority shareholders.	COMPLIANT	PSBank respects its shareholders' rights and protects the minority stockholders' interests. These are all lengthily discussed in our Corporate Governance Manual. Rights of minority stockholders are duly protected through the Bank's compliance with applicable BSP and SEC rules and observance of best corporate governance practices which increase the quality of Board oversight, including the following: (a) right to elect, remove and replace directors as well as vote on certain corporate acts; (b) Audit Committee is composed majority of Independent Directors; (c) Corporate Governance is composed entirely by Independent Directors; and (d) Bank policies on the handling of conflicts of interest and related party transactions which provide for the proper review, approval and disclosures of such relationships and transactions. Corporate Governance Manual – Shareholders' Rights and Protection of	

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		Minority Stockholders' Interests, Pages 22-26	
		Board Committee Members	
		Conflict of Interest Policy	
		Related Party Transactions Policy	
		PSBank Definitive Information Statement for April 24, 2025 ASM – Fairness, Page 33-36	
		2024 Annual Report – Fairness, Page 32	
7. Company has a transparent and specific dividend policy.	COMPLIANT	Our Dividend Policy is disclosed in our Corporate Governance Manual and corporate website. The same is also included in our Annual Report, SEC Form 17-A and Definitive Information Statement. Consistent with SEC rules, cash dividends declared by the Bank must have a record date of not less than 10 business days but not more than 30 business days from the date the cash dividends are declared/approved by the Board.Unless approved via majority vote of the Board of Directors at a different rate or otherwise restricted/prohibited from declaring/paying dividends, the Bank shall regularly declare and pay cash dividends at a rate of Seventy-Five Centavos (PhP0.75) per share on a quarterly basis. Corporate Governance Manual – Section 7. Dividends Policy, Page 66-67 PSBank Definitive Information Statement for April 24, 2025 ASM – Our Dividend Policy, Page 48 2024 Annual Report – Our Dividend Policy, Page 46	
Optional: Recommendation 13.1			
Company appoints an independent party to count and/or validate the votes at the	COMPLIANT	Identification of PSBank's appointed independent party to validate the votes at the ASM is stated in our ASM Results which is disclosed in our	

Annual Shareholders' Meeting. Recommendation 13.2		corporate website. All votes will be counted by the Office of the Corporate Secretary, to be assisted by the Bank's stock transfer agent, Metrobank Trust Banking Group, and validated by SGV & Co. PSBank 2025 ASM Results	
1. Board encourages active shareholder participation by sending the Notice of Annual and Special Shareholders' Meeting with sufficient and relevant information at least 28 days before the meeting.	COMPLIANT	PSBank observes sending of Notice of ASM at least 28 days prior to the date of the actual meeting. For our last ASM held on April 25, 2024, we submitted the Notice of the ASM ad Agenda Items to the PSE and SEC via our Preliminary and Definitive Information Statements on March 18, 2024 and March 25, 2024, respectively, as also posted on our corporate website on the same dates. PSBank ASM and Record Date 2025 PSBank Definitive Information Statement for April 24, 2025 ASM – Notice of Annual Stockholders' Meeting, Page 5 PSBank Definitive Information Statement for April 24, 2025 ASM – Explanation and Rationale of Agenda Items, Pages 5	
Supplemental to Recommendation 13.2			
Company's Notice of Annual Stockholders' Meeting contains the following information:		The Bank's Notice of its Annual Stockholders' Meeting contains all the information below, as follows:	
a. The profiles of directors (i.e., age, academic qualifications, date of first appointment, experience, and directorships in other listed companies)	COMPLIANT	The profiles of PSBank directors (i.e., age, academic qualifications, date of first appointment, experience, and directorships in other listed companies) are disclosed below: PSBank Definitive Information Statement for April 24, 2025 ASM – Item 5. Directors and Executive Officers, Pages 10-20	

a. Auditors seeking appointment/re- appointment	COMPLIANT	Appointment of the External Auditor is one of the items in the Agenda of our 2024 ASM: PSBank Definitive Information Statement for April 24, 2025 ASM – Explanation and Rationale of Agenda Items, Pages 5	
b. Proxy documents	COMPLIANT	Proxy document is also included in our Definitive Information Statement for our April 25, 2024 ASM: PSBank Definitive Information Statement for April 24, 2025 ASM – Proxy, Page 7	
Optional: Recommendation 13.2			
Company provides rationale for the agenda items for the annual stockholders meeting	COMPLIANT	PSBank provides the rationale and explanation for each agenda item that requires shareholders' approval in our Notice of ASM. This is termed as "Explanation and Rationale of Agenda Items" in the Definitive Information Statement. PSBank Definitive Information Statement for April 24, 2025 ASM – Explanation and Rationale of Agenda Items, Pages 5	
Recommendation 13.3			
1. Board encourages active shareholder participation by making the result of the votes taken during the most recent Annual or Special Shareholders' Meeting publicly available the next working day.	COMPLIANT	The PSE approves the corresponding disclosure re: Bank's ASM results by (or not later than) the next working day, simultaneous with the uploading of the same in the PSE website, making such a disclosure a "public" document for the information and reference of the investing public. PSBank 2025 ASM Results	
2. Minutes of the Annual and Special Shareholders' Meetings were available on the company website within five business days from the end of the meeting.	COMPLIANT	The Minutes of the ASM were made available in the Bank's website within five (5) business days from the end of such a meeting. Minutes of the Annual Stockholders' Meeting (April 24, 2025)	

Supplement to Recommendation 13.3					
Board ensures the attendance of the external auditor and other relevant individuals to answer shareholders questions during the ASM and SSM.	COMPLIANT	All relevant individuals are required to attend the Bank's Annual Stockholders' Meeting (ASM) to answer any shareholder questions. The Bank's external auditor SGV & Co. also attends to help address any questions that may be raised about the Bank's audited financial statements.			
Recommendation 13.4					
Board makes available, at the option of a shareholder, an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner. The alternative dispute mechanism is included in the company's Manual on Corporate Governance.	COMPLIANT	As part of the Board's commitment to uphold and respect our shareholders' rights and protect the interests of our minority stockholders, our Corporate Governance Manual provides: "h. The Board shall make available, at the option of a shareholder, an Alternative Dispute Resolution (ADR) mechanism to resolve intracorporate disputes in an amicable and cost-effective manner. ADR is a redress mechanism that is an alternative remedy for the infringement of shareholders' rights aimed at avoiding excessive litigation. It is a process or procedure used to resolve a dispute or controversy, other than by adjudication of a presiding judge of a court or an officer of a government agency, in which a neutral third party participates to assist in the resolution of issues, which includes arbitration, mediation, conciliation,			
		early neutral evaluation, mini-trial, or any combination thereof." Corporate Governance Manual – Shareholders' Rights and Protection of Minority Stockholders' Interests, Page 22-26			
Recommendation 13.5	Recommendation 13.5				
Board establishes an Investor Relations Office (IRO) to ensure constant engagement with its shareholders.	COMPLIANT	For investor inquiries and shareholder assistance, we can be reached through our Corporate Affairs Division at (632) 8885-8208 local 8902or send us a message through our Contact Us e-mail form with Investor Relations as the chosen subject.			

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2. IRO is present at every shareholder's	COMPLIANT	As provided in our Corporate Governance Manual: "g. The Bank's Corporate Affairs Division (CAD), as its Investor Relations Office (IRO), is tasked to receive feedback, complaints and queries from shareholders in order to ensure constant engagement with its shareholders. For this matter, the designated officer of CAD/IRO should be present at every shareholders' meeting with his/her contact details (i.e. e-mail address and telephone number) also posted in the Bank's corporate website." Corporate Governance Manual – Shareholders' Rights and Protection of Minority Stockholders' Interests, Page 22-26 Corporate Website – Investor Relations 2024 Annual Report – Shareholder Assistance and Services, Page 60-61 Our Investor Relations Officer (Corporate Affairs Division Head), together	
meeting.	COM LIAM	with her team, is always present during our ASM.	
Supplemental Recommendations to Principle	e 13		
Board avoids anti-takeover measures or similar devices that may entrench ineffective management or the existing controlling shareholder group	COMPLIANT	The Bank respects and follows free market forces, subject to compliance with existing rules and regulations. There are no anti-takeover provisions in the By-laws of the Bank or in our Corporate Governance Manual. The Board avoids any anti-takeover measures by setting the following voting procedures: 1. Majority vote is required for the following: a) Approval of the minutes of the annual meeting of the stockholders b) Ratification of Corporate Acts c) Election of External Auditors On the election of directors, nominees receiving the highest number of votes shall be declared elected following the provisions of the Revised Corporation Code.	

1. Company has policies and practices to	COMPLIANT	The Bank's Whistleblowing Policy provides opportunity for shareholders	
Optional: Principle 13			
2. Company has at least thirty percent (30%) public float to increase liquidity in the market.	NON-COMPLIANT		Albeit below the 30% best practice, the Bank's public float at 10.57% as of Dec. 31, 2024 is still above the 10% minimum required by the PSE.
		 Every stockholder entitled to vote on a particular question or matter involved shall be entitled to one (1) vote for each share of stock in his name. Cumulative voting is allowed provided that the total votes cast by a stockholder shall not exceed the number of shares registered in his name as of the record date multiplied by the number of directors to be elected. Matters submitted to stockholders for ratification shall be decided by the required vote of stockholders present in person or by proxy. The Bank has not solicited any discretionary authority to cumulative voting. Votes cast at the meeting shall be counted by the Bank's Stock Transfer Agent and validated by external auditor SGV & Co. Further, our Corporate Governance Manual also provides that: "The shareholders' shall have appraisal right or the right to dissent and demand payment of the fair value of their shares in the manner provided for under Section 82 of the Corporation Code of the Philippines." Corporate Governance Manual – Shareholders' Rights and Protection of Minority Stockholders' Interests-Dissenter's Right of Appraisal Procedures, Page 24-25 	

encourage shareholders to engage with the company beyond the Annual Stockholders' Meeting		to engage with the Bank beyond the stockholders' meeting by reporting complaints. The shareholders can also engage with the company thru the Bank's customer hotline.	
		Whistleblowing Policy	
		Corporate Governance Manual – Section 8. Whistleblowing Policy, Page 67	
		2024 Annual Report – Whistleblowing, Page 36	
Company practices secure electronic voting in absentia at the Annual Shareholders' Meeting.	COMPLIANT	Secure electronic voting in absentia at the Annual Stockholders' Meeting has been practiced since 2020, as triggered by the COVID-19 pandemic for safety reasons.	
		Duties to Stakeholders	

Principle 14: The rights of stakeholders established by law, by contractual relations and through voluntary commitments must be respected. Where stakeholders' rights and/or interests are at stake, stakeholders should have the opportunity to obtain prompt effective redress for the violation of their rights.

Recommend	lation 14.1

Recommendation 14.1			
1. Board identifies the company's various stakeholders and promotes cooperation between them and the company in creating wealth, growth and sustainability.	COMPLIANT	The Bank's stakeholders, as discussed in our Corporate Governance Manual includes but not limited to, our customers, creditors, employees, suppliers, investors/shareholders, as well as the government and community in which we operate.	
		Policies and implementing rules on our Corporate Governance, Code of Ethics, Whistleblowing, Conflict of Interest and Related Party Transactions, among others, are in place and disclosed in our corporate website to set out the duties and responsibilities of the Board, Management and Employees in safeguarding the rights of the shareholders and stakeholders. Corporate Governance Manual	
		Code of Business Conduct and Ethics	

	<u> </u>		
		Whistleblowing Policy Conflict of Interest Policy Learning and Development Policy Policy on Health, Safety and Welfare of Employees Policy on Insider Trading Related Party Transactions Policy	
Recommendation 14.2			
Board establishes clear policies and programs to provide a mechanism on the fair treatment and protection of stakeholders.	COMPLIANT	PSBank recognizes that fulfilling its obligations to its various stakeholders is an integral aspect of good corporate governance. Thus, policies and programs relating to the protection and fair treatment of our stakeholders are encapsulated in our Corporate Governance Manual and other pertinent policies which were all disclosed through our corporate website. Corporate Governance Manual Code of Business Conduct and Ethics Whistleblowing Policy Conflict of Interest Policy Learning and Development Policy Policy on Health, Safety and Welfare of Employees Policy on Insider Trading	

		Related Party Transactions Policy	
Recommendation 14.3			
1. Board adopts a transparent framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their rights.	COMPLIANT	Bank's stakeholders, including but not limited to, customers, suppliers and the general public have different avenues to contact/reach out to PSBank to voice their concerns, inquiries and/or complaints: Investor Relations: Corporate Affairs Division 9th Floor PSBank Center 777 Paseo de Roxas corner Sedeño Street Makati City 1226 Tel: (+632) 8845-8888 Email: psbasm@psbank.com.ph Media: PR and Corporate Communications Division 8th Floor PSBank Center 777 Paseo de Roxas corner Sedeño Street Makati City 1226 Tel: (+632) 8845-8208 For inquiries or concerns: Customer Experience Group 6th Floor PSBank Center 777 Paseo de Roxas corner Sedeño Street Makati City 1226 Tel: (+632) 8845-8888 Fax: (+632) 8845-8888 Fax: (+632) 8845-0048 SMS: (+63) 998-8458888 Email: customerexperience@psbank.com.ph Chat: www.psbank.com.ph	

Stockholder Services:

For inquiries regarding dividend payments, change of address or account status:

Metrobank Trust Banking Group –Settlements Department 16F Metrobank Center 35th Street corner 7th Avenue Bonifacio Global City Taguig City 1634, Philippines

Tel: (+632) 8857-5694 to 95 and 97

On the other hand, as stated in our Whistleblowing Policy, the Bank requires our employees to report any impropriety or malpractice committed by co-employee/s or third-party or parties to their Group Heads or to the Customer Experience and Human Resources Group Head, the Fraud Management Group Head/ Division Heads, or the Chief Audit Executive/Internal Audit Group Head for evaluation if it would warrant an investigation. Under the Code of Conduct, concealment or non-reporting is considered as an impropriety or malpractice in itself. The whistleblower is protected from any form of harassment as a result of any disclosure which was made in good faith believing the disclosure to be true and was not made maliciously or for personal gain. The policy considers any attempt to determine the whistleblower's identities as a breach of confidentiality which is subject to disciplinary sanctions.

Whistleblowing Policy

Corporate Governance Manual – Section 8. Whistleblowing Policy, Page 67

2024 Annual Report - Shareholder Assistance and Services, Page 60-61

2024 Annual Report - Whistleblowing, Page 36

Supplement to Recommendation 14.3

Company establishes an alternative dispute resolution system so that conflicts and differences with key stakeholders is settled in a fair and expeditious manner	COMPLIANT	As part of the Board's commitment to uphold and respect our shareholders' rights and protect the interests of our minority stockholders, our Corporate Governance Manual provides: "h. The Board shall make available, at the option of a shareholder, an Alternative Dispute Resolution (ADR) mechanism to resolve intracorporate disputes in an amicable and cost-effective manner. ADR is a redress mechanism that is an alternative remedy for the infringement of shareholders' rights aimed at avoiding excessive litigation. It is a process or procedure used to resolve a dispute or controversy, other than by adjudication of a presiding judge of a court or an officer of a government agency, in which a neutral third party participates to assist in the resolution of issues, which includes arbitration, mediation, conciliation, early neutral evaluation, mini-trial, or any combination thereof." Corporate Governance Manual - Shareholders' Rights and Protection of Minority Stockholders' Interests, Page 22-26	
1. Company does not seek any exemption from the application of a law, rule or regulation especially when it refers to a corporate governance issue. If an exemption was sought, the company discloses the reason for such action, as well as presents the specific steps being taken to finally comply with the applicable law, rule or regulation.	COMPLIANT	The Bank does not seek any such exemption from the application of a law, rule or regulation especially related to a corporate governance issue.	
Company respects intellectual property rights.	COMPLIANT	The Bank prohibits any infringement of intellectual property rights or other proprietary rights including, without limitation, material protected by copyright, trademark, patent, trade secret or other intellectual property right.	

		Distributing, installing, copying or using pirated or other software products that are not appropriately licensed for the use of the Bank is strictly prohibited. Unauthorized copying of copyrighted material including but not limited to, digitization, distribution and/or posting of photographs from magazines, books or other copyrighted sources, logos, copyrighted music, videos and the installation of any copyrighted software for which the Bank or the end user does not have an active license is strictly prohibited.	
Optional: Principle 14			
Company discloses its policies and practices that address customers' welfare	COMPLIANT	Bank's policies and practices addressing customers' welfare are duly disclosed in its Annual Report particularly under Financial Consumer Protection. Corporate Website – PSBank Live Chat	
		2024 Annual Report – Financial Consumer Protection, Page 37	
2. Company discloses its policies and practices that address supplier/contractor selection procedures	COMPLIANT	The Bank's Outsourcing Oversight Committee (OOC) oversees the accreditation of service providers& vendors/suppliers, performance monitoring, post-implementation reviews including materiality, environment and social risk assessment and contract renewals in accordance with our Board-approved risk-based Outsourcing Policy Guidelines pursuant to existing BSP rules and regulations on outsourcing.	
		 The OOC's responsibilities are to: Establish, implement, review, and update a risk-based Outsourcing Policy Guidelines and Procedures aligned with existing regulatory requirements; Conduct due diligence and materiality assessment on service providers & vendors/suppliers based on materials submitted by process owners / outsourcing units by reviewing the organization's financial stability, management capabilities, track record, available 	

Principle 15: A mechanism for employee pa	nrticipation should be	facilities, system upgradeability, help desk facilities, business continuity, and other considerations required by the Bank's Board of Directors; • Endorse to the Board of Directors or to the President the approval of outsourcing proposals recommended by process owners / outsourcing units that were reviewed to be in order and compliant with internal policy requirements and pertinent regulations; • Review the standard Outsource Service Agreement (OSA) to ensure compliance to applicable BSP regulations as well as the Bank's policies. The OSA shall require the service provider to provide for the continuity of service / contingency plan acceptable to the Bank including the schedule of review or testing; and • Review the summary submitted by process owners / outsourcing units that documents the conduct of the periodic performance review of service providers. 2024 Annual Report – Management Committees – Outsourcing Oversight Committee (OOC), Page 43	and participate in its corporate
governance processes. Recommendation 15.1			
1. Board establishes policies, programs and procedures that encourage employees to actively participate in the realization of the company's goals and in its governance.	COMPLIANT	The Bank has established policies and programs for its employees covering among others, health, safety and welfare, training and development, reward/compensation, which encourage them to perform better and motivate them to a more dynamic role in the Bank. These policies, practices and programs of the Bank are all disclosed in our Annual Report and corporate website. Further, our Corporate Governance Manual as well as Code of Conduct also includes these policies related to the welfare of our employees. Policy on Health, Safety and Welfare of Employees	

Supplement to Recommendation 15.1		Code of Business Conduct and Ethics Corporate Governance Manual – Section 14. Employee Health, Safety and Welfare Policy, Page 68 2024 Annual Report – Sustainability – Embracing Sustainability, Page 16-23	
1. Company has a reward/compensation policy that accounts for the performance of the company beyond short-term financial measures.	COMPLIANT	While the Bank does not have a stock option scheme, we have been consistent in preaching the philosophy of meritocracy, such that our compensation and rewards programs are geared towards providing incentives to employees who have contributed to the success of the Bank. Below are the schemes the Bank employ to incentivize our employees due to their good performance: • Merit Increase. Annual increases are given to employees based on their relative performance within the organization. The Bank has adopted an increase matrix that rewards high performers without neglecting those rated as standard performers, or those who were able to perform as expected. Rewarding the most productive encourages others to perform better. This procedure on merit increase comes immediately after the annual performance appraisal exercise for the employees to relish the fruits of their hard work and contributions to the growth of the Bank. • Other Performance Incentives. Based on the overall company performance, i.e., attainment by the Bank of a stipulated income, we grant a return on equity (ROE) bonus to rank and file employees. • HE1GHTS: Reaching the Peak of Topnotch Performance. This productivity-based award is given quarterly and annually to an	

		individual or group for achieving exceptional performance. In 2023, top-performing PSBankers from Branch Banking Group, Credit and Collections Group, and Indirect Sales Channel Group were recognized for exceeding more than 100% of their target productivity. 2024 Annual Report – Our Remuneration Policy, Page 45	
2. Company has policies and practices on health, safety and welfare of its employees.	COMPLIANT	As stated in our Corporate Governance Manual: "The Bank advocates a work environment free of work hazards and conducive to the well-being and professional development of its employees. As such, the Bank has instituted certain programs and policies pertaining to employees' health/wellness and family welfare as well as occupational health and safety. The Bank also complies with relevant laws & regulations on the protection of rights in the workplace and the control of infectious diseases." The Bank has also established an Occupational Safety and Health Committee (OSHCOM) to serve as its official planning and policy-making group in all matters pertaining to safety and health pursuant to Rule 1040 of the DOLE's Occupational Safety and Health (OSH) Standards. Corporate Governance Manual – Section 14. Employee Health, Safety and Welfare Policy, Page 68 Policy on Health, Safety and Welfare of Employees 2024 Annual Report – Always People - Centric; Always Engaging; Always Nurturing; Always Purpose - Driven Page 14	
3. Company has policies and practices on training and development of its employees.	COMPLIANT	As stated in our Corporate Governance Manual: "The Bank maintains a policy on the continuous learning and development of its employees as it aims to continuously improve the products and services it offers and provides to its customers. As such, the Bank provides for certain training and development programs."	

Recommendation 15.2		Corporate Governance Manual – Section 13. Learning and Development Policy, Page 68 Learning and Development Policy PSBank Definitive Information Statement for April 24, 2025 ASM – Information Technology (IT) Trainings, Pages 49-50 2024 Annual Report – Always People - Centric; Always Engaging; Always Nurturing; Always Purpose - Driven Page 14	
1. Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Conduct.	COMPLIANT	Our Corporate Governance Manual provides that: "The Bank conducts its business in a legal, honest and ethical way and does not tolerate any form of bribery or corruption to obtain an unfair advantage. It shall not offer, pay or receive bribes directly or indirectly. It shall comply with this Policy (as also embodied in the Bank's Code of Conduct for its employees), Republic Act No. 3019 (or the Anti-Graft and Corrupt Practices Act) and all applicable anti-bribery and corruption laws and/or regulations that penalize such acts. This policy shall apply to dealings and transactions of the Bank, its directors and employees, with its clients, service providers, counterparties and other third parties. Towards this end, all directors and employees of the Bank are prohibited from: a. Soliciting, arranging or accepting a bribe, facilitation payments and kickbacks for the benefit of the Bank, its director or employee or for the benefit of his/her family, friends, associate or acquaintances; b. Offering, promising or giving a bribe to public officials or other private individuals, directly or indirectly on behalf of the Bank; and c. Abusing entrusted power and authority. No director or employee shall be sanctioned or admonished for refusing	

2. Board disseminates the policy and program to employees across the organization through trainings to embed them in the company's culture.	COMPLIANT	to pay a bribe or misuse entrusted power and authority regardless of the financial impact to the Bank. On the other hand, a breach to this policy shall result in sanctions, regardless of any benefit to the Bank that may have arisen as a result of the bribe or misuse of entrusted power and authority. Any knowledge of bribery/corruption may be reported following existing guidelines under the Bank's Whistle Blowing Policy." Corporate Governance Manual – Section 16. Anti-Bribery and Corruption Policy, Pages 68 Whistleblowing Policy The Board, through the Bank's Leadership and Employee Engagement Division, is tasked to disseminate to all employees all its policies/programs relating to anti-corruption by way of lectures, printed and electronic materials, and infographics. This is also part of the orientation for our new employees. Corporate Governance Manual – Section 16. Anti-Bribery and Corruption Policy, Pages 68	
Supplement to Recommendation 15.2			
1. Company has clear and stringent policies and procedures on curbing and penalizing employee involvement in offering, paying and receiving bribes.	COMPLIANT	As stated in our Code of Business Conduct and Ethics, we consider as a grave offense, any act that put the integrity of our employee in question, that affects the company's interests, and/or results in substantial monetary or non-monetary (e.g., public trust and confidence) loss to the Bank. Examples are fraud, soliciting or accepting favors/bribes, gross negligence and qualified theft. These offenses merit the penalty from suspension to dismissal of the employee/s involved. Code of Business Conduct and Ethics – Classification of Offenses, Page 17	

Recommendation 15.3			
1. Board establishes a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation	COMPLIANT	We are bound by a "whistleblower" policy that requires our employees to report any impropriety or malpractice committed by co-employee/s or third-party or parties to their Group Heads or to the Customer Experience and Human Resources Group Head, the Fraud Management Group Head/ Division Heads, or the Chief Audit Executive/ Internal Audit Group Head	
2, Board establishes a suitable framework for whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.	COMPLIANT	for evaluation if it would warrant an investigation. Under the Code of Conduct, concealment or non-reporting is considered as an impropriety or malpractice in itself. The whistleblower is protected from any form of harassment as a result of any disclosure which was made in good faith believing the disclosure to be true and was not made maliciously or for personal gain. The policy considers any attempt to determine the whistleblower's identities as a breach of confidentiality which is subject to disciplinary sanctions. More details about our whistleblowing policy are disclosed in our Whistleblowing Policy, Annual Report and Corporate Governance Manual.	
		Whistleblowing Policy Corporate Governance Manual – Section 8. Whistleblowing Policy, Page 67 2024 Annual Report – Whistleblowing, Page 36	
3. Board supervises and ensures the enforcement of the whistleblowing framework.	COMPLIANT	One of the duties and responsibilities of our Board of Directors is to: "(3) Oversee the integrity, independence, and effectiveness of Bank's policies and procedures for whistleblowing. It shall allow employees to communicate, with protection from reprisal, legitimate concerns about illegal, unethical or questionable practices directly to the Board of Directors or to any independent unit. Policies shall likewise be set on how such concerns shall be investigated and addressed, for example, by an internal control function, an objective external party, Senior Management and/or the Board of Directors itself. It shall prevent the use	

· ·		actions serve its environment
COMPLIANT	As provided in our Corporate Governance Manual: "The Bank recognizes and places an importance on the interdependence between its business and society and promotes a mutually beneficial relationship that allows it to grow its business, while contributing to the advancement of the society where it operates as a way of sharing its success with the community through its various Corporate Social Responsibility (CSR) partners. As such, the Bank continually and actively participates in various CSR activities such as educational, medical and environmental causes, promotion of integrity and other interactive outreach programs." Corporate Governance Manual — Section 15. Corporate Social Responsibility (CSR), Page 68 2024 Annual Report — Sustainability — Embracing Sustainability, Page 16-23	
COMPLIANT	As provided in our Corporate Governance Manual: "More than just its participation to CSR activities, the Bank also aims to be socially responsible in all its dealings with the communities where it operates. As	
	COMPLIANT	improper or illegal activities, such as but not limited to financial misreporting, money laundering, fraud, bribery or corruption; and (4) ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics and internal policies." Corporate Governance Manual – Specific Duties and Responsibilities of the Board, Page 9-22 responsible in all its dealings with the communities where it operates. It should ensure that its interior manner that is fully supportive of its comprehensive and balanced development. COMPLIANT As provided in our Corporate Governance Manual: "The Bank recognizes and places an importance on the interdependence between its business and society and promotes a mutually beneficial relationship that allows it to grow its business, while contributing to the advancement of the society where it operates as a way of sharing its success with the community through its various Corporate Social Responsibility (CSR) partners. As such, the Bank continually and actively participates in various CSR activities such as educational, medical and environmental causes, promotion of integrity and other interactive outreach programs." Corporate Governance Manual – Section 15. Corporate Social Responsibility (CSR), Page 68 2024 Annual Report – Sustainability – Embracing Sustainability, Page 16-23

		of its comprehensive and balanced development. It shall ensure that its value chain is environmentally friendly and is consistent with promoting sustainable development. It shall exert efforts to interact positively with the communities in which it operates. Guided by SEC and BSP rules & regulations and standards, the Bank shall have a clear and focused policy on the disclosure of material and reportable non-financial information, with emphasis on the management of Economic, Environmental, Social and Governance (EESG) issues of its business, which underpin sustainability. For this matter, the Bank adopts a globally recognized standard and framework in reporting sustainability and non-financial issues." Corporate Governance Manual – Section 17. Sustainability Reporting, Page 69 2024 Annual Report – Sustainability – Embracing Sustainability, Page 16-23	
2. Company exerts effort to interact positively with the communities in which it operates	COMPLIANT	At PSBank, responsibly conducting our business starts with minding our footprint and impact on people, the planet and the communities we serve. We recognize that our success also lies on the difference our financial solutions make, as well as on how we contribute to creating happier, healthier and more inclusive communities. As the leading consumer bank in the Philippines, PSBank recognizes the economic, environmental, and social impacts of its banking operations, products, and services. Our Board of Directors firmly believes we have a role to play in promoting sustainable development. In pursuit of this commitment, we started reporting our environmental, social, and governance (ESG) impacts beginning 2019. 2024 Annual Report – Sustainability – Embracing Sustainability, Page 16-23	

Pursuant to the requirement of the Securities and Exchange Commission, this 2024 Integrated Annual Corporate Governance Report (I-ACGR) is signed on behalf of the registrant by the undersigned, thereunto duly authorized, in the City of Makati on 7.6 MAY 2025.

SIGNATURES

0/ 0 0		
VEX.CI		from
VICENTE R. CUNA, JR		EDUARDO A. SAHAGUN
Chairman of the Board		Independent Director
arch		Ummel
RUFINO LUÍS T. MANOTOK	- 0	CECILIA C. BORROMEO
Independent Director		Independent Director
RONALD LUIS S. GOSECO		JOSE VICENTE L. ALDE
Independent Director		President
GILBERT LI NUNAG		LEAH M. ZAMORA
Chief Compliance Officer		Corporate Secretary
	2 6 MAY 2025	
to me their, as follows:	day of	, 2025, affiant(s) exhibiting
NAME	ID No	Data afficie

NAME	ID No.	Date of Issue
VICENTE R. CUNA, JR.	P5672861B	October 22, 2020
EDUARDO A. SAHAGUN	P2056689B	April 29, 2019
RUFINO LUIS T. MANOTOK	P8946119A	September 29, 2018
CECILIA C. BORROMEO	P9160058B	March 14, 2022
RONALD LUIS S. GOSECO	UMID#0003-8139343-6	N/A
JOSE VICENTE L. ALDE	P7163511B	July 9, 2021
GILBERT L. NUNAG	P4069137B	December 7, 2019
LEAH M. ZAMORA	P7935757B	October 20, 2021

Page No. XXVI Book No. XXVI Series of WM

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NYRA SJ SAN BUENAVENTURA
Notary Public for Makari until 12.31 2026 (M-28)
Railivas, 53.207
PTR. 104655301,02.2025/Makari
HIP \$1036011.19.3024/07.2025/Com. Sur
403B. MG Bidg. 35 Apontosis Z. Leganji Vill., Makari
Tel. Nos. 46330230472128871-4417
MCLE Contralinator No. VIII.4001111 +6s 04.14.2028

PHILIPPINE SAVINGS BANK

777 Paseo de Roxas Ave., corner Sedeño St., Makati City

SECRETARY'S CERTIFICATE

- I, LEAH M. ZAMORA, of legal age, Filipino citizen, married with office address at PSBank Center, 777 Paseo de Roxas Ave., corner Sedeño St., Makati City, after having been sworn in accordance with law, depose and state that:
- I am the duly elected and qualified Corporate Secretary of Philippine Savings Bank, a banking institution duly organized and existing under and in accordance with the laws of the Philippines, with principal office at PSBank Center, 777 Paseo de Roxas Ave., corner Sedeño St., Makati City.
- 2. At the regular meeting of the Board of Directors of the said banking institution held on January 18, 2024 at its principal office, of which a quorum was present, the following resolution was unanimously approved and adopted:

RESOLUTION NO. 2024 - 009

"RESOLVED, as it is hereby resolved, that the Board of Directors of Philippine Savings Bank hereby approves the PSBank 2024 Updated Budget, with details as attached to the pertinent Memorandum submitted to the Board, and broken down as follows:



3. That, said resolution is now in full force and effect.

IN WITNESS WEREOF, I have hereunto set my hand at _____MAKATI CITY
this ____day of ___IAN 25 2024

LEAH M. ZAMORA Corporate Secretary

SUBSCRIBED AND SWORN TO before me, this day of MAKATI CITAffiant exhibiting to her Passport ID No. P7935757B.

JAN 25 2024

Doc. No. 564 Page No. 602

Book No. 03

Series of 2024.

ROLL NO. 45104

NOTARY PUBLIC FOR MAKATI CITY

APPOINT NOTARY PHISTA UNTIL DECEMBER 31, 2024

MCLE COMPUNIOS NO. VII-0008649 APRIL 14, 2025

IBP LIFETIME NO. 031663. 01/03/2018 MAKATI CITY

PTR NO. 10073018. 01/03/2024 MAKATI CITY

PTR NO. 10073015. 01/02/2024 MAKATI CITY
MEZZANINE FLR. PSBANK CENTER NO. 777 PASEO DE ROXAS
COR. SEDENO ST. MAKATI CITY

ATTY, ROMEO S. MASANGYA, JR.

TEL NO. (02)8511-8042 (Resolution No. 2024-009; Jennary 18, 2024)